TARANAGAR INVESTMENT COMPANY LIMITED
Regd Office: 4, Synagogue Street, Kolkata – 700001
CIN: L67120WB1972PLC028239

Phone no: 033 2210 4395
E-mail: s.mishra@rtfpl.net

Date: 14/01/2026

The Calcutta Stock Exchange Limited
Sl. No. 02 Dated 21/1/26
Signature

To,
Ms Chandrani Dutta
The Calcutta Stock Exchange Limited,
7, Lyons Range,
Kolkata-700 001

Respected Sir/ Madam,

Sub: Request for Final De-Listing of Equity Shares of TARANAGAR INVETSMENT COMPANY LIMITED.

We would like to draw your attention that the Promoter/ Promoter Group of **the Company,** pursuant to the Offer made to the Public Shareholders, have obtained the consent from the Public Shareholders of the Company.

In pursuance to regulation 35 of the Securities & Exchange Board of India (Delisting of Equity Shares) Regulations, 2021, and amendments thereto we hereby make the final application for delisting of the equity shares of the Company from your Exchange.

We are enclosing herewith the following:

1. Offer Letter dispatched to the Public Shareholders inviting their assent/ descent to the Offer with proof of dispatch as per **Annexure A**.
2. Fair Valuation Report issued by the Merchant Banker, for the equity shares of the company **Annexure B**.
3. Certified copies of the Consents received from the public shareholders representing more than 90% in value of public shareholders of the Company, as per **Annexure C**.
4. Shareholding Pattern as per Regulation 31 of SEBI LODR duly certified by the Company both for the period prior to the date of application and immediately after implementation of the Offer, as per **Annexure D**.
5. Undertaking by the Promoters of the Company that after delisting from this Exchange, they will redress all the grievances of the remaining investors till continuation of public holding in the Company, as per **Annexure E**.
6. Undertaking by the Director of the Company that the Company will be responsible for any further claims raised by any investor(s) on the said matter, as per **Annexure F**.
7. Bank Statement for proof of consideration received by the Acquirer, as per **Annexure G.**

In view of the above, we hereby request you to please grant the final approval for delisting of equity shares of the Company from your Exchange.

For TARANAGAR INVETSMENT COMPANY LIMITED
TARANAGAR INVESTMENT CO. LTD.
Director

Prakash Kandoi
Director
DIN: 00589409

ANNEXURE-A

PRAKASH KANDOI

1/1, Bakery Road, Hastings, Kolkata -700022

Date: 22/11/2025

To,
The Shareholders of
TARANAGAR INVESTMENT COMPANY LIMITED

Respected Shareholders,

Re: Delisting of Equity Shares of TARANAGAR INVESTMENT COMPANY LIMITED (the "Company") from The Calcutta Stock Exchange Limited i.e. the only Stock Exchange where the equity shares of the Company are listed.

We would like to inform you that the shareholders of the Company through Postal Ballot have duly passed the resolution for delisting of the equity shares of the Company from The Calcutta Stock Exchange Limited ("**CSE**") i.e. the only Stock Exchange where the equity shares of the Company are listed with requisite majority in compliance with of the Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021. The Company has duly received the In-principle approval from The Calcutta Stock Exchange Limited for delisting of equity shares of the Company.

Pursuant to the Regulation 35(1)(a) of the Delisting Regulations, we have appointed M/s. LSI Financial Services Private Limited as a Merchant Banker to provide the fair valuation of the equity shares of the Company. The Fair valuation of the equity shares of the Company comes to Rs. 83.54 (Rupees Eighty Three and Forty Four Paise Only) per equity share as per certificate dated November 21, 2025 received from the Merchant Banker to the Delisting Offer, the parameter of valuation thereof is in compliance with the SEBI Delisting Regulations. The full text of the certificate of the Merchant Banker will also be available for verification at the Registered Office of the Company on any working day between 10:00 A.M. to 4:00 P.M. till the receipt of requisite majority.

We are therefore making voluntary offer to acquire the shares of the Company from the public shareholders at a price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share ("**Exit or Offer Price**").

This Offer Letter along with Consent cum Acceptance Form ("Consent Form") to those Public Shareholders whose names appear on the register of shareholders of the Company on 21.11.2025 ("Specified Date") & Blank Transfer Deed is being dispatched to Share Holders since Shares of the company is in Physical Form.

According to the Regulation 35(2) (d) of the Delisting Regulations, you may tender your shares at the Exit or Offer Price. The physical shareholders can execute the transfer procedure by forwarding the valid share transfer deed to the Company for any query can contact the Registrar in the below mention details or the company as mentioned above for any assistance.

NAME: Maheshwari Datamatics Private Limited (Registrar & Share Transfer Agent)
Address: 23 R.N. Mukherjee Road, 5th Floor, Kolkata - 700001
Tel:- 033-22482248, 2243-5029
Email: mdpldc@yahoo.com

Alternatively, in case you are still willing to remain as a shareholder of the Company post delisting also, you may, instead of tendering the shares at the Exit or Offer Price, may remain so by giving your positive consent for delisting duly mentioning that you are interested in remaining as the shareholder of the Company even post delisting and have no objection even if the shares of the Company are delisted from the CSE, where it is listed. In this regard a consent letter including both the options available with the shareholders i.e., either to render their equity shares or give their positive consent to be as the shareholder of the Company even post delisting from the CSE is enclosed with this Offer Letter.

We would also like to draw your attention to the Regulation 35(3) of the Delisting Regulations, which specifically mentions that the consent for the proposal would include consent for dispensing with the Exit Price discovery through Book Building Method as prescribed by SEBI for delisting of small companies.

Upon receipt of original share certificates along with duly executed transfer deeds after proper verification of signature and other particulars, we shall arrange to dispatch the payment to the shareholders as per the particulars of bank details available in Companies record by way of pay order/ demand drafts/ Cheque/ Electronic Transfer wherever applicable as mentioned below post receipt of the deeds and certificates for Physical Transfer. Shareholders are requested to mention the bank account particulars in the consent letter itself so as to avoid fraudulent encashment of the cheques.

We solicit your positive response to the above Offer. The important dates being as follows:

Offer Open date	Thursday, 27.11.2025
Offer Closure Date	Friday, 12.12.2025
Last date of payment	Saturday, 20.12.2025

Thanking You,

Sd/- Promoter/ Acquirer	For, TARANAGAR INVESTMENT COMPANY LIMITED TARANAGAR INVESTMENT CO. LTD. Director: Vikash Kandoi Director DIN: 00589438

(Acting on behalf of self and other constituents of the Promoter Group)

Enclosures

- Format of Consent Letter and
- Blank Transfer deed

KOLKATA GPO (700001) Counter No.10
SP-D EW339314710IN IV.:333500012411 2577672
24-11-2025 17:48:31,25(Actual)gms,
To: RAHUL DEO MITTAL, RAJGANJPUR
Rajgangpur S, ODISHA - 770017
From:TARANAGAR INVESTMENT CO LTD=700001
(Base:47.00)

Track@ www.indiapost.gov.in Dial=18002666868

KOLKATA GPO (700001) Counter No.10
SP-D EW339314706IN IV.:333500012411 2577672
24-11-2025 17:49:09,25(Actual)gms,
To: RENU DEVI KANDOI, HASTINGS
Hastings SO, WEST BENGAL - 700022
From:TARANAGAR INVESTMENT CO LTD=700001
(Base:19.00)

Track@ www.indiapost.gov.in Dial-18002666868

KOLKATA GPO (700001) Counter No.10
SP-D EW339314697IN IV.:333500012411 2577672
24-11-2025 17:49:45,25(Actual)gms,
To: PAYAL KANDOI, 55 B B AVENUE
Shyambazar H, WEST BENGAL - 700004
From:TARANAGAR INVESTMENT CO LTD=700001
(Base:19.00)

Track@ www.indiapost.gov.in Dial=18002666868

KOLKATA GPO (700001) Counter No.10
SP-D EW339314581IN IV.:333500012411 2577672
24-11-2025 17:50:14,26(Actual)gms,
To: RAJ KUMAR AGARWAL, RAJGANJPUR
Rajgangpur S, ODISHA - 770017
From:TARANAGAR INVESTMENT CO LTD-700001
(Base:47.00)

Track@ www.indiapost.gov.in Dial-18002666868

KOLKATA GPO (700001) Counter No.10
SP-D EW339314578IN IV.:333500012411 2577672
24-11-2025 17:50:40,26(Actual)gms,
To: MANI DEVI KANDOI, HASTINGS
Hastings SO, WEST BENGAL - 700022
From:TARANAGAR INVESTMENT CO LTD=700001
(Base:19.00)

Track@ www.indiapost.gov.in Dial=18002666868

Booking Ref.ID: 333500012411 2577672
CSTIN:19AAAGO0068H2ZA,Article Count: 5
Total Base Tariff: 151
Total CGST: 14 Total SGST: 14

Net Amount: 179, 24-11-2025 17:48:31
Track @ www.indiapost.gov.in

Valuation of Equity Shares

of

Taranagar Investment Company Limited

Conducted By

LSI Financial Services Pvt. Ltd

SEBI Registration Code INM000011468

Registered Office: 227, A.J.C.Bose Road, Kolkata-700 020. Tel: 033 2280 2558

Corporate Office: 104, S.P. Mukherjee Road, Sagar Trade Cube, 5th Floor,

Kolkata - 700026. Tel: 033 2486 3816 / 3362

CIN No: U65999WB1997PTC082841; **Email**: info@lsimails.com; URL: www.lsifinance.com.

Important Notice cum Disclaimer

This Report contains proprietary and strictly confidential information, which has been prepared by LSI Financial Services Private Limited ("LSI") **SEBI Registered category-I Merchant Banker** under mandate issued by Taranagar Investment Company Limited (TICL).

By accepting a copy of this Report, the recipient agrees to keep its contents and any other information which is disclosed to the recipient, confidential, and shall not divulge, distribute or disseminate any information contained herein, in part or in full, without the prior written approval of LSI.

This Report and information contained herein or any part of it does not constitute or purport to constitute investment advice in publicly accessible media and should not be printed, reproduced, transmitted, sold, distributed or published by or on behalf of the recipient without the prior written approval from LSI. The recipient also agrees to indemnify LSI against any claims that may arise as a result of a breach of any confidentiality arrangement, which governs the contents of this Report.

This Report and opinions contained therein have been prepared by LSI, inter alia, on the basis of information and documents available in the public domain, information provided by TICL. data available on internet including data on websites of Zauba Corp, etc.

LSI has not carried out any independent verification for the accuracy or truthfulness or completeness of the same and hence, no representation or warranty, express or implied is made that it is accurate, authentic, fair, correct or complete. LSI or its affiliates or such persons do not accept any responsibility or liability for any such information or opinions and therefore, any liability or responsibility is expressly disclaimed.

This Report has been prepared for the specific purpose as mentioned in the engagement letter, i.e. '*in relation to valuation of equity for the proposed transfer of shares with regard to Delisting,*' and does not constitute any recommendation, and should not be construed as an offer to sell or the solicitation of an offer to buy, purchase or subscribe to any securities mentioned therein, and neither this Report nor anything contained herein shall form the basis of or be relied upon in connection with any contract or commitment whatsoever, apart from the specific purpose as mentioned above. It may be noted however, that nothing in these materials is intended by LSI to be construed as legal, accounting, technical or tax advice.

This Report constitutes an opinion expressed by LSI and each party concerned has to draw its own conclusions on making independent enquiries and verifications and LSI should not be held liable for any financial loss incurred by anyone based on this report. Neither LSI and its affiliates, nor its directors, employees, agents or representatives shall be liable for any damages whether direct or indirect, incidental, special or consequential including lost revenue or lost profits that may arise from or in connection with the use of this Report. Further, by accepting a copy this Report, the recipient accepts the terms of this Notice cum Disclaimer, which forms an integral part of this Report and the recipient shall be deemed

LSI Financial Services (P) Ltd. Kolkata

to have agreed to indemnify LSI against any claims that may be raised against LSI as a result of or in connection with the data and opinions presented in this Report.

The delivery of this Report at any time does not imply that the information in it is correct as of any time after the date set out on the cover page hereof, or that there has been no change in the status of the subject or anyone else since that date. Analysis including the Valuation analysis and results under this Report are specific to the purpose of valuation under this Report and is as on a particular date. It may not be valid for any other purpose or as at any other date. Also, it may not be valid if done on behalf of any other entity. LSI, however, has no obligation to update this Report for events, trends or transactions relating to the Company or the market/economy in general and occurring subsequent to the date of this Report.

LSI is not responsible for arithmetical inaccuracies/logical inconsistencies of any financial model or business plan or other information / data provided by the Company and used in connection with this Report. Also, LSI has been given to understand by the Company management that it has not omitted any relevant and material factors and that it has checked out relevance or materiality of any specific information to the present exercise with us in case of any doubt. LSI assumes no responsibility for any errors in the information furnished by the Company and their impact on the present exercise.

This Report has not been approved and will or may not be reviewed or approved by any statutory or regulatory authority in India or by any Stock Exchange in India. While due care and prudence has been exercised to incorporate all the necessary and material important information required to carry out the present engagement, LSI wishes to state that this Report may not be all inclusive and may not contain all of the information that the recipient may consider material.

The distribution / taking / sending / dispatch / transmission of this document in certain foreign jurisdictions may be restricted by law, and persons into whose possession this document comes should inform themselves about, and observe, any such restrictions.

This Report is divided into sections & sub-sections only for the purpose of reading convenience. Any partial reading of this Report may lead to inferences, which may be at divergence with the conclusions and opinions based on the entirety of this Report. Neither this Report, nor the information contained herein, may be reproduced or passed-on to any person or used for any purpose other than stated above.

LSI Financial Services (P) Ltd. Kolkata

Table of Contents

LSI Financial Services (P) Ltd. Kolkata

List of Abbreviations Used

BS	Balance Sheet
CAGR	Compound Annual Growth Rate
NAV	Net Asset Value
NSE	National Stock Exchange
PAT	Profit After Tax
PECV	Price Earning Capacity Value
PL	Profit & Loss
TICL	Taranagar Investment Company Limited

LSI Financial Services (P) Ltd. Kolkata

1. Introduction

Taranagar Investment Company Limited was incorporated on 10th February 1972. It is registered as a Non-govt Company with the Registrar of Companies, Kolkata.

The present Authorized Capital of the Company is Rs. 1,75,00,000 /- (12,50,000 Equity Shares of Rs. 10 /- each and 5,00,000 Preference Shares of Rs. 10 /- each). Paid Up capital of the Company is Rs. 51,25,000 /- (3,02,500 equity shares of face value Rs. 10 each and 2,10,000 Preference Shares of Rs. 10 /- each).

The Company Identification Number of Taranagar Investment Company Limited is L67120WB1972PLC028239 and the registered office is situated at 4, Synagogue Street Room No - 202, 2nd floor, Kolkata - 700 001.

The Board of Directors and Key Managerial Personnel (KMP) of the Company consists of:

Sl No	Name	Designation	DIN/PAN
1.	Prakash Kandoi	Whole-time director	00589409
2.	Ramesh Singh	Director	07298881
3.	Vikash Kandoi	Director	00589438
4.	Pushpa Devi Kandoi	Director	00589492
5.	Jaivardhan Kandoi	CFO	*****5107K
6.	Priyanka Gupta	Company Secretary	*****0397R

2. Objective of the Valuation Report

The main objective to have the shares of Taranagar Investment Company Limited (TICL) valued is to arrive at a fair valuation of its shares. Accordingly, TICL has appointed LSI Financial Services Pvt. Ltd. (LSI) as Merchant Banker and LSI has carried out the present valuation as part of the Merchant Banking assignment.

LSI Financial Services (P) Ltd. ★ Kolkata

3. Brief Overview of Taranagar Investment Company Limited.

3.1. Company Profile

Name	Taranagar Investment Company Limited
Registration Number	028239
Date of Incorporation	10/02/1972
Sector	Acquisition, exchange, investment, trading etc.
Constitution	Limited Company
Business	The principal activity of the Company is primarily engaged in the acquisition, exchange, investment, trading, transfer, hypothecation, dealing and disposing of shares, stocks, debenture, securities, properties etc.
Financial Year Ending	The Financial Year ends on 31st of March every year

3.2. Shareholding pattern as on 31.03.2025

List of Shareholders holding 5% or more of the issued and paid-up share capital as on 31.03.2025 are as follows:

Equity Shares fully paid up

Sl. No	Name of the Shareholder	No. of Shares held	%age of Shareholding
1.	Prakash Kandoi	57,100	18.88%
2.	Renu Devi Kandoi	49,650	16.41%
3.	Mani Devi Kandoi	1,05,650	34.93%
4.	Raj Kumar Mittal	52,500	17.36%

7% Redeemable Preference Share fully paid up

Sl. No	Name of the Shareholder	No. of Shares held	%age of Shareholding
1.	Adwita Finvest Pvt Ltd	1,86,500	88.81%
2.	Raj Kumar Agarwal	12,500	5.95%

LSI Financial Services (P) Ltd. Kolkata

4. Source of Information

- The write-up in the website denoting the activities and background of Taranagar Investment Company Ltd.
- Audited Accounts for 31st March 2024 & 31st March 2025.

5. Choice of Valuation Methodology

In general, the following valuation methodologies are applied in order to arrive at the fair value of shares of a Company.

I. Asset Based Approach
II. Income Based Approach
III. Market Based Approach

I. Asset Based Approach

The Net Asset Value, as at the latest audited balance sheet date is calculated starting from the total assets of the Company and deducting all liabilities including debts, dues, borrowing, current liabilities, likely contingent liabilities and preference capital, if any. In other words, the value so arrived at should represent the true net worth of the business after providing for all outside present as well as well potential liabilities. The net assets value as calculated from the assets side of the balance sheet in the above manner is cross checked with equity share capital plus free reserves and surplus, less the likely contingent liability.

II. Income Based Approach

Under the income-based approach, audited profits are calculated. The profits are averaged over a two - three years period and capitalized at an appropriately selected rate (normally, the rates as specified in the erstwhile CCI guidelines) to arrive at the value of equity of the Company.

III. Market Based Approach

The market-based approach recognizes that trading price of shares of companies which are traded in stock exchanges reflect the true value that investors assign to the particular scrip.

LSI Financial Services (P) Ltd. Kolkata

6. Valuation of Shares of Taranagar Investment Company Limited

6.1. Valuation based on Net Asset Value Method

The calculation of Net Asset Value of Taranagar Investment Company Limited (TICL) is as given below:

Particulars	Amount in Cr. (As on 31.03.2025)
Non - Current Asset	0.01
Current Assets	3.00
Total Assets (A)	**3.01**
Non - Current Liabilities	-
Current Liabilities	0.04
Total O/S Liabilities (B)	**0.04**
Net Asset Value (C) - (A-B)	**2.97**

The Net Asset Value represents the value of assets available after meeting the outside liabilities of the Company.

LSI Financial Services (P) Ltd. Kolkata

6.2. Valuation based on the Income Approach

In arriving at a value of Taranagar Investment Company Limited (TICL) based on the Income Approach, the normalized sustainable income needs to be arrived at. Based on the financials for 31.03.2024 & 31.03.2025, the calculations of the sustainable profits are as presented in the following table:

Taranagar Investment Company Limited (TICL)		
		(In Rs. Cr.)
	31.03.2025	**31.03.2024**
Normalised Income		
Net Revenue from Operations	0.39	0.31
Other Income	0.00	0.00
Total Normalised Income	**0.39**	**0.31**
Direct Expenses on Goods Traded	0.04	0.04
Purchase of Stock in trade	0.31	0.23
Stock in trade	0.00	0.00
Employee Benefit Expenses	0.04	0.02
Other Expenses	0.05	0.24
Total Normalised Expenses	**0.44**	**0.53**
Normalised Profit Before Tax	**(0.05)**	**(0.22)**
Normalised Profit After Tax	**(0.05)**	**(0.22)**

Please note that as the Company has been incurring losses for the past two years, the PECV valuation method has not been considered for determining the per-share price of equity.

6.3. Valuation based on Market Approach

The shares of Taranagar Investment Company Limited (TICL) have not been traded on the Stock Exchange. Accordingly, no value can be ascribed based on the Market Approach.

LSI Financial Services (P) Ltd. Kolkata

6.4. **Fair Value of the shares of Taranagar Investment Company Limited (TICL)**

The values arrived at, based on the Net Asset Value is as below: -

Method	Value
Net Asset Value (Rs in Cr.)	2.97
Net Asset Value (In Rs.)	2,97,30,815
Total number of Equity Shares	3,02,500
Value of Equity per share (Rs.)	98.28

As there may be some illiquid shares, 15% non-liquidity discount is considered to arrive at a fair valuation of the shares of TICL. The fair value thus calculated is as under: -

Weighted Average Value of Equity per share (Rs.)	98.28
Non-Liquidity Discount	15%
Fair Value of Equity per share (Rs.)	83.54
Equity Value Considered per share (Rs.)	83.54

Hence, the fair value of equity considered per share at **Rs. 83.54.**

LSI Financial Services (P) Ltd. Kolkata

7. Conclusion

Based on the above detailed calculation as shown in Section 6, the value of equity has been reasonably calculated to be **Rs. 83.54 per share** for Tarangar Investment Company Limited. This report is based on information including audited accounts provided to us by the management of the Company and on a going concern basis. We have relied on the representations made to us by the management. We have assumed such representations to be reliable and our conclusions are dependent on such information being complete and accurate in all material respects.

Our findings do not constitute a recommendation as to whether to carry out the transaction based on this valuation. Our work was not designed to verify the accuracy, reliability or achievability of the information provided to us and nothing in this report should be taken to imply that we have conducted procedures, audits or investigations in an attempt to verify any of the information supplied to us

Date - 21.11.2025

Place - Kolkata

For LSI Financial Services Pvt. Ltd

V.S. Modi

(Director)

DIN - 00001410

LSI Financial Services (P) Ltd. Kolkata

LSI FINANCIAL SERVICES PRIVATE LIMITED

corporate@lsimails.com www.lsifinance.com

Delhi Office

"Chiranjiv Tower" 12th Floor,

43, Nehru Place,

New Delhi 110 019

+91 (11) 4662 8856

Kolkata Office

Sagar Trade Cube, 5th Floor,

104 S P Mukherjee Road,

Kolkata 700 026

+91 (33) 2486 3815

Mumbai Office

507, 5th Floor, Madhava E Block,

Bandra Kurla Complex, Bandra (E)

Mumbai 400 051

T: +91 (22) 4971 3684

Hyderabad Office

301, Sri Brundavanam Residency

Patrika Nagar, 2nd Line, Madhapur

Hyderabad – 500081

TARANAGAR INVESTMENT COMPANY LIMITED

CIN No. L67120WB1972PLC028239
4, Synagogue Street, Room No. 202, 2nd Floor, Kolkata- 700001

APPLICATION FORM FOR OFFER

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

Unless the context otherwise requires, capitalized expressions in this form have the same meaning as defined in the Exit Offer Letter dated November 22, 2025 for acquiring Equity Shares of **TARANAGAR INVESTMENT COMPANY LIMITED** ("**the Company**") which is attached to this form ("**the Offer Letter**"). Please read the instructions printed overleaf carefully before filling the form.

Serial No.:

1.	Name(s) of the Shareholder(s)	:	RENU DEVI KANDOI
	(Including Joint Shareholder(s),if any)		
2.	Registered address of the First /Sole	:	1/1, BAKERY ROAD, HASTINGS,
	Shareholder		KOLKATA – 700022
3.	Registered Folio No.	:	154
	Number of Equity Shares held	:	49650

FORM FOR CONSENT & TENDER OFFER FOR EQUITY SHARES OF TARANAGAR INVESTMENT COMPANY LIMITED

In relation to an offer by MR. PRAKASH KANDOI ("**Promoter/ Acquirer**") of the Company to acquire Equity Shares held by the Public Shareholders at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share under the Offer.

Eligible Public Shareholders should ensure that their Application Form for Delisting offer together with necessary enclosures is delivered by hand or sent by registered post/ speed post/ courier (at the Eligible Public Shareholders' sole cost and risk) to the Company on or before the last day of the Delisting Window, at the address of the company of this Application Form

To
Mr. Prakash Kandoi,
1/1, Bakery Road, Hastings,
Kolkata – 700022

Dear Sir(s),

I/We, RENU DEVI KANDOI (name of the first or sole shareholder) have read the offer letter of Promoter/ Acquirer and hereby exercise my/our consent to the proposed Delisting of Equity Shares from CSE at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per Equity Share offered by Promoter/ Acquirer of the Company by sending my positive or negative consent to the letter therein by placing the tick (✓) mark at the appropriate boxes below:

Item No.	Description	No. of Equity Shares held	I/We give positive consent to the proposal ✓	I/We give negative consent to the proposal
(1)	(2)	(3)	(4)	(5)
1.	Proposed Delisting of Equity Shares from CSE and dispensing with the exit price	49650	✓	
2.	AND			
2A	To sell Equity Shares at the price offered by Promoter			X
	OR			X
2B	To remain as a holder of the Equity Shares even if the Equity Shares are delisted	49650	✓	X

For Equity Shares held in Physical Form:

I/We accept the Offer and enclose the original Equity Share certificate(s) and duly signed transfer deed(s) in respect of my/ our Equity Shares as detailed below:

Sl. No.	Folio No.	Certificate No.	Distinctive No.(s)		No. of Equity Shares
			From	To	
Total Number of Equity Shares					

I/We note and understand that the delivery instruction slip will be held in trust for us by company until such time the Acquirer pays the purchase consideration as mentioned in the Offer Letter. I/We also note and understand that the Acquirer will pay the purchase consideration only after verification of the documents and signatures.

I/We authorize the Acquirer to do RTGS/NEFT/IMPS or to send the Demand Draft/Pay Order by registered post/speed post/courier, in settlement of the amount to the First /Sole Shareholder at the address registered with the Company or at the address mentioned below:

So as to avoid fraudulent encashment in transit, Shareholder(s) may provide details of Bank Account of the first/ sole shareholder and the consideration cheque or demand draft will be drawn accordingly. Please indicate the preferred mode of receiving the payment consideration. (Please (✓) tick at appropriate places)

1.) Electronic Mode: ( ) **2.) Physical Mode: ( )**

Sl. No.	Particulars required	Details
(i)	Bank Name	
(ii)	Complete Address of the Bank Branch	
(iii)	Account Type	Current Account ( ) / Savings Account ( )
(iv)	Account No.	
(v)	9 digit MICR Code (for NECS / DC)	
(vi)	IFSC Code (for RTGS / NEFT)	

Yours faithfully,

	Full Name (s)	Signature(s)*	Contact No
First/Sole Shareholder	RENU DEVI KANDOI	Renu Devi Kandoi	+91 93395 32407
Second Shareholder			
Third Shareholder			

Place: KOLKATA

Date: 09/12/2025

*In case of joint holdings, all holders must sign. A company must affix its common seal.

INSTRUCTIONS:

1. Tick in both the boxes (column no. 4 & 5) of Item No. 1 would render your Form invalid.
2. In case, you have ticked in the box (column no. 5) of Item No. 1, then Item No. 2A and 2B is not applicable.
3. Any person, who has given positive consent and wish to sell the shares, is required to tick in the box (column no. 4) of Item No. 2A, enclose the Delivery Instruction slip and other requisite documents, if any, while returning the Form to the Company.
4. Any person, who has given positive consent and wishes to remain as a holder of the Equity Shares, even if the Equity Shares are delisted, has to tick mark in the box (column no. 4) of Item No. 2B.
5. Persons, having ticked positive consent (column no. 4) of Item No. 1 and not ticked in the box (column no. 4) of Item No. 2A or Item No. 2B, shall be deemed to have given his /her consent to remain as a holder of the Equity Shares even if the Equity Shares are delisted.

TARANAGAR INVESTMENT COMPANY LIMITED

CIN No. L67120WB1972PLC028239
4, Synagogue Street, Room No. 202, 2nd Floor, Kolkata- 700001

APPLICATION FORM FOR OFFER

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

Unless the context otherwise requires, capitalized expressions in this form have the same meaning as defined in the Exit Offer Letter dated November 22, 2025 for acquiring Equity Shares of **TARANAGAR INVESTMENT COMPANY LIMITED** (**"the Company"**) which is attached to this form (**"the Offer Letter"**). Please read the instructions printed overleaf carefully before filling the form.

Serial No.:

1.	Name(s) of the Shareholder(s)	:	MANI DEVI KANDOI
	(Including Joint Shareholder(s),if any)		
2.	Registered address of the First /Sole	:	1/1, BAKERY ROAD, HASTINGS,
	Shareholder		KOLKATA – 700022
3.	Registered Folio No.	:	163
	Number of Equity Shares held	:	105650

FORM FOR CONSENT & TENDER OFFER FOR EQUITY SHARES OF TARANAGAR INVESTMENT COMPANY LIMITED

In relation to an offer by MR. PRAKASH KANDOI (**"Promoter/ Acquirer"**) of the Company to acquire Equity Shares held by the Public Shareholders at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share under the Offer.

Eligible Public Shareholders should ensure that their Application Form for Delisting offer together with necessary enclosures is delivered by hand or sent by registered post/ speed post/ courier (at the Eligible Public Shareholders' sole cost and risk) to the Company on or before the last day of the Delisting Window, at the address of the company of this Application Form

To
Mr. Prakash Kandoi,
1/1, Bakery Road, Hastings,
Kolkata – 700022

Dear Sir(s),

~~I~~/We, MANI DEVI KANDOI (name of the first or sole shareholder) have read the offer letter of Promoter/ Acquirer and hereby exercise my/our consent to the proposed Delisting of Equity Shares from CSE at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per Equity Share offered by Promoter/ Acquirer of the Company by sending my positive or negative consent to the letter therein by placing the tick (✓) mark at the appropriate boxes below:

Item No.	Description	No. of Equity Shares held	I/We give positive consent to the proposal	I/We give negative consent to the proposal
(1)	(2)	(3)	(4)	(5)
1.	Proposed Delisting of Equity Shares from CSE and dispensing with the exit price	105650	✓	
2.	AND			
2A	To sell Equity Shares at the price offered by Promoter			
	OR			
2B	To remain as a holder of the Equity Shares even if the Equity Shares are delisted	105650	✓	

For Equity Shares held in Physical Form:

I/We accept the Offer and enclose the original Equity Share certificate(s) and duly signed transfer deed(s) in respect of my/ our Equity Shares as detailed below:

Sl. No.	Folio No.	Certificate No.	Distinctive No.(s)		No. of Equity Shares
			From	To	
Total Number of Equity Shares					

I/We note and understand that the delivery instruction slip will be held in trust for us by company until such time the Acquirer pays the purchase consideration as mentioned in the Offer Letter. I/We also note and understand that the Acquirer will pay the purchase consideration only after verification of the documents and signatures.

I/We authorize the Acquirer to do RTGS/NEFT/IMPS or to send the Demand Draft/Pay Order by registered post/speed post/courier, in settlement of the amount to the First /Sole Shareholder at the address registered with the Company or at the address mentioned below:

So as to avoid fraudulent encashment in transit, Shareholder(s) may provide details of Bank Account of the first/ sole shareholder and the consideration cheque or demand draft will be drawn accordingly. Please indicate the preferred mode of receiving the payment consideration. (Please (✓) tick at appropriate places)

1.) Electronic Mode: ( ) **2.) Physical Mode: ( )**

Sl. No.	Particulars required	Details
(i)	**Bank Name**	
(ii)	**Complete Address of the Bank Branch**	
(iii)	**Account Type**	**Current Account ( ) / Savings Account ( )**
(iv)	**Account No.**	
(v)	**9 digit MICR Code (for NECS / DC)**	
(vi)	**IFSC Code (for RTGS / NEFT)**	

Yours faithfully,

	Full Name (s)	Signature(s)*	Contact No
First/Sole Shareholder	MANI DEVI KANDOI	मनी देवी कन्दोई	+91 93395 32407
Second Shareholder			
Third Shareholder			

Place: KOLKATA

Date: 09/12/2025

*In case of joint holdings, all holders must sign. A company must affix its common seal.

INSTRUCTIONS:

1. Tick in both the boxes (column no. 4 & 5) of Item No. 1 would render your Form invalid.
2. In case, you have ticked in the box (column no. 5) of Item No. 1, then Item No. 2A and 2B is not applicable.
3. Any person, who has given positive consent and wish to sell the shares, is required to tick in the box (column no. 4) of Item No. 2A, enclose the Delivery Instruction slip and other requisite documents, if any, while returning the Form to the Company.
4. Any person, who has given positive consent and wishes to remain as a holder of the Equity Shares, even if the Equity Shares are delisted, has to tick mark in the box (column no. 4) of Item No. 2B.
5. Persons, having ticked positive consent (column no. 4) of Item No. 1 and not ticked in the box (column no. 4) of Item No. 2A or Item No. 2B; shall be deemed to have given his /her consent to remain as a holder of the Equity Shares even if the Equity Shares are delisted.

TARANAGAR INVESTMENT COMPANY LIMITED

CIN No. L67120WB1972PLC028239
4, Synagogue Street, Room No. 202, 2nd Floor, Kolkata- 700001

APPLICATION FORM FOR OFFER

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

Unless the context otherwise requires, capitalized expressions in this form have the same meaning as defined in the Exit Offer Letter dated November 22, 2025 for acquiring Equity Shares of **TARANAGAR INVESTMENT COMPANY LIMITED** ("**the Company**") which is attached to this form ("**the Offer Letter**"). Please read the instructions printed overleaf carefully before filling the form.

Serial No.:

1.	Name(s) of the Shareholder(s)	:	RAHUL DEO MITTAL
	(Including Joint Shareholder(s),if any)		
2.	Registered address of the First /Sole Shareholder	:	SAGARMAL SHIVRATAN, DAILY MARKET, RAJGANGPUR, ODISHA - 770017
3.	Registered Folio No.	:	173
	Number of Equity Shares held	:	13150

FORM FOR CONSENT & TENDER OFFER FOR EQUITY SHARES OF TARANAGAR INVESTMENT COMPANY LIMITED

In relation to an offer by **MR. PRAKASH KANDOI** ("**Promoter/ Acquirer**") of the Company to acquire Equity Shares held by the Public Shareholders at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share under the Offer.

Eligible Public Shareholders should ensure that their Application Form for Delisting offer together with necessary enclosures is delivered by hand or sent by registered post/ speed post/ courier (at the Eligible Public Shareholders' sole cost and risk) to the Company on or before the last day of the Delisting Window, at the address of the company of this Application Form

To
Mr. Prakash Kandoi,
1/1, Bakery Road, Hastings,
Kolkata – 700022

Dear Sir(s),

✓ I/We, RAHUL DEO MITTAL (name of the first or sole shareholder) have read the offer letter of Promoter/ Acquirer and hereby exercise my/our consent to the proposed Delisting of Equity Shares from CSE at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per Equity Share offered by Promoter/ Acquirer of the Company by sending my positive or negative consent to the letter therein by placing the tick (✓) mark at the appropriate boxes below:

Item No.	Description	No. of Equity Shares held	✓ I/We give positive consent to the proposal	I/We give negative consent to the proposal
(1)	(2)	(3)	(4)	(5)
1.	Proposed Delisting of Equity Shares from CSE and dispensing with the exit price	13150	✓	
2.	AND			
2A	To sell Equity Shares at the price offered by Promoter			☒
	OR			☒
2B	To remain as a holder of the Equity Shares even if the Equity Shares are delisted	13150	✓	☒

For Equity Shares held in Physical Form:

I/We accept the Offer and enclose the original Equity Share certificate(s) and duly signed transfer deed(s) in respect of my/ our Equity Shares as detailed below:

Sl. No.	Folio No.	Certificate No.	Distinctive No.(s)		No. of Equity Shares
			From	To	
Total Number of Equity Shares					

I/We note and understand that the delivery instruction slip will be held in trust for us by company until such time the Acquirer pays the purchase consideration as mentioned in the Offer Letter. I/We also note and understand that the Acquirer will pay the purchase consideration only after verification of the documents and signatures.

I/We authorize the Acquirer to do RTGS/NEFT/IMPS or to send the Demand Draft/Pay Order by registered post/speed post/courier, in settlement of the amount to the First /Sole Shareholder at the address registered with the Company or at the address mentioned below:

So as to avoid fraudulent encashment in transit, Shareholder(s) may provide details of Bank Account of the first/ sole shareholder and the consideration cheque or demand draft will be drawn accordingly. Please indicate the preferred mode of receiving the payment consideration. (Please (✓) tick at appropriate places)

1.) Electronic Mode: ( ) 2.) Physical Mode: ( )

Sl. No.	Particulars required	Details
(i)	Bank Name	
(ii)	Complete Address of the Bank Branch	
(iii)	Account Type	Current Account ( ) / Savings Account ( )
(iv)	Account No.	
(v)	9 digit MICR Code (for NECS / DC)	
(vi)	IFSC Code (for RTGS / NEFT)	

Yours faithfully,

	Full Name (s)	Signature(s)*	Contact No
First/Sole Shareholder	RAHUL DEO MITTAL		+91 94378 37008
Second Shareholder			
Third Shareholder			

Place: RAJGANGPUR

Date: 11/12/2025

*In case of joint holdings, all holders must sign. A company must affix its common seal.

INSTRUCTIONS:

1. Tick in both the boxes (column no. 4 & 5) of Item No. 1 would render your Form invalid.
2. In case, you have ticked in the box (column no. 5) of Item No. 1, then Item No. 2A and 2B is not applicable.
3. Any person, who has given positive consent and wish to sell the shares, is required to tick in the box (column no. 4) of Item No. 2A, enclose the Delivery Instruction slip and other requisite documents, if any, while returning the Form to the Company.
4. Any person, who has given positive consent and wishes to remain as a holder of the Equity Shares, even if the Equity Shares are delisted, has to tick mark in the box (column no. 4) of Item No. 2B.
5. Persons, having ticked positive consent (column no. 4) of Item No. 1 and not ticked in the box (column no. 4) of Item No. 2A or Item No. 2B, shall be deemed to have given his /her consent to remain as a holder of the Equity Shares even if the Equity Shares are delisted.

TARANAGAR INVESTMENT COMPANY LIMITED

CIN No. L67120WB1972PLC028239
4, Synagogue Street, Room No. 202, 2nd Floor, Kolkata- 700001

APPLICATION FORM FOR OFFER

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

Unless the context otherwise requires, capitalized expressions in this form have the same meaning as defined in the Exit Offer Letter dated November 22, 2025 for acquiring Equity Shares of **TARANAGAR INVESTMENT COMPANY LIMITED** ("**the Company**") which is attached to this form ("**the Offer Letter**"). Please read the instructions printed overleaf carefully before filling the form.

Serial No.:

1. Name(s) of the Shareholder(s) (Including Joint Shareholder(s),if any) : RAJ KUMAR AGARWAL
2. Registered address of the First /Sole Shareholder : SAGARMAL SHIVRATAN, DAILY MARKET, RAJGANGPUR, ODISHA – 770017
3. Registered Folio No. : 174

   Number of Equity Shares held : 52500

FORM FOR CONSENT & TENDER OFFER FOR EQUITY SHARES OF TARANAGAR INVESTMENT COMPANY LIMITED

In relation to an offer by **MR. PRAKASH KANDOI** ("**Promoter/ Acquirer**") of the Company to acquire Equity Shares held by the Public Shareholders at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share under the Offer.

Eligible Public Shareholders should ensure that their Application Form for Delisting offer together with necessary enclosures is delivered by hand or sent by registered post/ speed post/ courier (at the Eligible Public Shareholders' sole cost and risk) to the Company on or before the last day of the Delisting Window, at the address of the company of this Application Form

To
Mr. Prakash Kandoi,
1/1, Bakery Road, Hastings,
Kolkata – 700022

Dear Sir(s),

I/We, RAJ KUMAR AGARWAL (name of the first or sole shareholder) have read the offer letter of Promoter/ Acquirer and hereby exercise my/our consent to the proposed Delisting of Equity Shares from CSE at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per Equity Share offered by Promoter/ Acquirer of the Company by sending my positive or negative consent to the letter therein by placing the tick (✓) mark at the appropriate boxes below:

Item No.	Description	No. of Equity Shares held	I/We give positive consent to the proposal	I/We give negative consent to the proposal
(1)	(2)	(3)	(4)	(5)
1.	Proposed Delisting of Equity Shares from CSE and dispensing with the exit price	52500	✓	
2.	AND			
2A	To sell Equity Shares at the price offered by Promoter			
	OR			
2B	To remain as a holder of the Equity Shares even if the Equity Shares are delisted	52500	✓	

For Equity Shares held in Physical Form:
I/We accept the Offer and enclose the original Equity Share certificate(s) and duly signed transfer deed(s) in respect of my/ our Equity Shares as detailed below:

Sl. No.	Folio No.	Certificate No.	Distinctive No.(s)		No. of Equity Shares
			From	To	
Total Number of Equity Shares					

I/We note and understand that the delivery instruction slip will be held in trust for us by company until such time the Acquirer pays the purchase consideration as mentioned in the Offer Letter. I/We also note and understand that the Acquirer will pay the purchase consideration only after verification of the documents and signatures.

I/We authorize the Acquirer to do RTGS/NEFT/IMPS or to send the Demand Draft/Pay Order by registered post/speed post/courier, in settlement of the amount to the First /Sole Shareholder at the address registered with the Company or at the address mentioned below:

So as to avoid fraudulent encashment in transit. Shareholder(s) may provide details of Bank Account of the first/ sole shareholder and the consideration cheque or demand draft will be drawn accordingly. Please indicate the preferred mode of receiving the payment consideration. (Please (✓) tick at appropriate places)

1.) Electronic Mode: ( ) **2.) Physical Mode: ( )**

Sl. No.	Particulars required	Details
(i)	**Bank Name**	
(ii)	**Complete Address of the Bank Branch**	
(iii)	**Account Type**	Current Account ( ) / Savings Account ( )
(iv)	**Account No.**	
(v)	**9 digit MICR Code (for NECS / DC)**	
(vi)	**IFSC Code (for RTGS / NEFT)**	

Yours faithfully,

	Full Name (s)	Signature(s)*	Contact No
First/Sole Shareholder	RAJ KUMAR AGARWAL	Raj Kumar Agarwal	+91 94378 37008
Second Shareholder			
Third Shareholder			

Place: RAJGANGPUR

Date: 11/12/2025

*in case of joint holdings, all holders must sign. A company must affix its common seal.

INSTRUCTIONS:

1. Tick in both the boxes (column no. 4 & 5) of Item No. 1 would render your Form invalid.
2. In case, you have ticked in the box (column no. 5) of Item No. 1, then Item No. 2A and 2B is not applicable.
3. Any person, who has given positive consent and wish to sell the shares, is required to tick in the box (column no. 4) of Item No. 2A, enclose the Delivery Instruction slip and other requisite documents, if any, while returning the Form to the Company.
4. Any person, who has given positive consent and wishes to remain as a holder of the Equity Shares, even if the Equity Shares are delisted, has to tick mark in the box (column no. 4) of Item No. 2B.
5. Persons, having ticked positive consent (column no. 4) of Item No. 1 and not ticked in the box (column no. 4) of Item No. 2A or Item No. 2B, shall be deemed to have given his /her consent to remain as a holder of the Equity Shares even if the Equity Shares are delisted.

TARANAGAR INVESTMENT COMPANY LIMITED

CIN No. L67120WB1972PLC028239
4, Synagogue Street, Room No. 202, 2nd Floor, Kolkata- 700001

APPLICATION FORM FOR OFFER

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

Unless the context otherwise requires, capitalized expressions in this form have the same meaning as defined in the Exit Offer Letter dated November 22, 2025 for acquiring Equity Shares of **TARANAGAR INVESTMENT COMPANY LIMITED** ("**the Company**") which is attached to this form ("**the Offer Letter**"). Please read the instructions printed overleaf carefully before filling the form.

Serial No.:

1. Name(s) of the Shareholder(s) : PAYAL KANDOI
   (Including Joint Shareholder(s),if any)
2. Registered address of the First /Sole Shareholder : 55, BHUPENDRA BOSE AVENUE, SHYAMBAZAR, KOLKATA- 700004
3. Registered Folio No. : 172
   Number of Equity Shares held : 13050

FORM FOR CONSENT & TENDER OFFER FOR EQUITY SHARES OF TARANAGAR INVESTMENT COMPANY LIMITED

In relation to an offer by **MR. PRAKASH KANDOI** ("**Promoter/ Acquirer**") of the Company to acquire Equity Shares held by the Public Shareholders at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share under the Offer.

Eligible Public Shareholders should ensure that their Application Form for Delisting offer together with necessary enclosures is delivered by hand or sent by registered post/ speed post/ courier (at the Eligible Public Shareholders' sole cost and risk) to the Company on or before the last day of the Delisting Window, at the address of the company of this Application Form

To
Mr. Prakash Kandoi,
1/1, Bakery Road, Hastings,
Kolkata – 700022

Dear Sir(s),

I/We, PAYAL KANDOI (name of the first or sole shareholder) have read the offer letter of Promoter/ Acquirer and hereby exercise my/our consent to the proposed Delisting of Equity Shares from CSE at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per Equity Share offered by Promoter/ Acquirer of the Company by sending my positive or negative consent to the letter therein by placing the tick (✓) mark at the appropriate boxes below:

Item No.	Description	No. of Equity Shares held	I/We give positive consent to the proposal	I/We give negative consent to the proposal
(1)	(2)	(3)	(4)	(5)
1.	Proposed Delisting of Equity Shares from CSE and dispensing with the exit price	13050	✓	
2.	AND			
2A	To sell Equity Shares at the price offered by Promoter	13050	✓	
	OR			
2B	To remain as a holder of the Equity Shares even if the Equity Shares are delisted			

For Equity Shares held in Physical Form:

I/We accept the Offer and enclose the original Equity Share certificate(s) and duly signed transfer deed(s) in respect of my/ our Equity Shares as detailed below:

Sl. No.	Folio No.	Certificate No.	Distinctive No.(s)		No. of Equity Shares
			From	To	
1.	172	3	41801	41900	100
2.	172	4	41901	42000	100
3.	172	6	57701	57800	100
4.	172	8	86201	86300	100
5.	172	9	86301	86400	100
6.	172	10	86401	86500	100
7.	172	11	86501	86600	100
8.	172	12	86601	86700	100
9.	172	17	237751	250000	12250
Total Number of Equity Shares					13050

I/We note and understand that the delivery instruction slip will be held in trust for us by company until such time the Acquirer pays the purchase consideration as mentioned in the Offer Letter. I/We also note and understand that the Acquirer will pay the purchase consideration only after verification of the documents and signatures.

I/We authorize the Acquirer to do RTGS/NEFT/IMPS or to send the Demand Draft/Pay Order by registered post/speed post/courier, in settlement of the amount to the First /Sole Shareholder at the address registered with the Company or at the address mentioned below:

So as to avoid fraudulent encashment in transit, Shareholder(s) may provide details of Bank Account of the first/ sole shareholder and the consideration cheque or demand draft will be drawn accordingly. Please indicate the preferred mode of receiving the payment consideration. (Please (✓) tick at appropriate places)

1.) Electronic Mode: ( ) **2.) Physical Mode: (✓)**

Sl. No.	Particulars required	Details
(i)	**Bank Name**	HDFC BANK
(ii)	**Complete Address of the Bank Branch**	55/1, BHUPENDRA BOSE AVENUE, NEAR SHYAM BAZAR METRO STATION, KOLKATA - 700004
(iii)	**Account Type**	**Current Account ( ) / Savings Account (✓)**
(iv)	**Account No.**	50100042075586
(v)	**9 digit MICR Code (for NECS / DC)**	700240011
(vi)	**IFSC Code (for RTGS / NEFT)**	HDFC0000174

Yours faithfully,

	Full Name (s)	Signature(s)*	Contact No
First/Sole Shareholder	PAYAL KANDOI	Payal Kandoi	+91 93395 32407
Second Shareholder			
Third Shareholder			

Place: KOLKATA
Date: 12/12/2025

*In case of joint holdings, all holders must sign. A company must affix its common seal.

INSTRUCTIONS:

1. Tick in both the boxes (column no. 4 & 5) of Item No. 1 would render your Form invalid.
2. In case, you have ticked in the box (column no. 5) of Item No. 1, then Item No. 2A and 2B is not applicable.
3. Any person, who has given positive consent and wish to sell the shares, is required to tick in the box (column no. 4) of Item No. 2A, enclose the Delivery Instruction slip and other requisite documents, if any, while returning the Form to the Company.
4. Any person, who has given positive consent and wishes to remain as a holder of the Equity Shares, even if the Equity Shares are delisted, has to tick mark in the box (column no. 4) of Item No. 2B.
5. Persons, having ticked positive consent (column no. 4) of Item No. 1 and not ticked in the box (column no. 4) of Item No. 2A or Item No. 2B, shall be deemed to have given his /her consent to remain as a holder of the Equity Shares even if the Equity Shares are delisted.

ANNEXURE — E

भारतीय गैर न्यायिक

एक सौ रुपये Rs. 100

रु. 100 ONE HUNDRED RUPEES

सत्यमेव जयते

भारत INDIA

INDIA NON JUDICIAL

পশ্চিমবঙ্গ पश्चिम बंगाल WEST BENGAL

AZ 263732

NOTARY KOLKATA KAMAL KUMAR PAUL REGN. NO-2700/04 GOVT. OF INDIA

TO WHOM IT MAY CONCERN

I, Vikash Kandoi, on behalf of Self and others forming part of the Promoters/ Promoter Group of **TARANAGAR INVETSMENT COMPANY LIMITED** do hereby undertake that after delisting of the equity shares from The Calcutta Stock Exchange Limited ("CSE") i.e. the only Stock Exchange where the equity shares of the Company are presently listed, we will redress all the grievances of the remaining investors/ shareholders till continuation of public shareholding in the Company.

Thanking you.

Yours truly,

On behalf of Promoter &Promoter Group of
TARANAGAR INVETSMENT COMPANY LIMITED.

Vikash Kandoi

TARANAGAR INVESTMENT CO. LTD.

Place: Kolkata
Date: 14/01/2026

KAMAL KUMAR PAUL
NOTARY GOVT. OF INDIA
Regd. No. 2700/04
C.M.Ms' Court
2 & 3, Bankshall Street
Kolkata-700001

Signature Attested Only on Identification of Ld. Advocate

KAMAL KUMAR PAUL
NOTARY GOVT. OF INDIA
Kolkata West Bengal

16 JAN 2026

TINA DAS ADVOCATE C.M.M. Court Kol.

Identified by me

TINA DAS
Advocate
Regn No. - F-1322/21

52063

No.
Of.
Rs.
SUBHASREE MUKHERJEE
LICENSED STAMP VENDOR
9, India Exchange Place,
(Basement) Kolkata-700001
Date........................Sign...........................

T.I.C.L.
4. Synagogue St
Kol-1

14 JAN 2026

ANNEXURE-F

भारतीय गैर न्यायिक

एक सौ रुपये Rs. 100

रु. 100 ONE HUNDRED RUPEES

सत्यमेव जयते

भारत INDIA

INDIA NON JUDICIAL

পশ্চিমবঙ্গ पश्चिम बंगाल WEST BENGAL

AZ 263733

KOLKATA KAMAL KUMAR PAUL REGN. NO-2700/04 GOVT. OF INDIA

TO WHOM SO EVER IT MAY CONCERN

We, **TARANAGAR INVETSMENT COMPANY LIMITED**, a Public Limited Company and is having its Registered Office at **4, Synagogue Street, Kolkata – 700001, West Bengal** (hereinafter referred to as the "**Company**") here by undertake for the purpose of Delisting of the equity shares of the Company from The Calcutta Stock Exchange Limited pursuant Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 ("Delisting Regulations") or any other applicable regulation of Delisting Regulations, as amended from time to time, that the Company will be responsible for any further claims raised by any investor(s) on the said matter.

Thanking you,

For TARANAGAR INVETSMENT COMPANY LIMITED

TARANAGAR INVESTMENT CO. LTD

Vikash Kandoi

Director

Vikash Kandoi
Director
DIN: 00589438

Place: Kolkata
Date: 14/01/2026

Identified by me

TINA DAS
Advocate
Regn No. - F-1322/21

KAMAL KUMAR PAUL
NOTARY GOVT. OF INDIA
Regd. No. 2700/04
C.M.Ms' Court
2 & 3, Bankshall Street
Kolkata-700001

Signature Attested Only on Identification of Ld Advocate

KAMAL KUMAR PAUL
NOTARY GOVT. OF INDIA
Kolkata, West Bengal

16 JAN 2026

52062

No.
Of.
Rs.
SUBHASREE MUKHERJEE
LICENSED STAMP VENDOR
9, India Exchange Place,
(Basement) Kolkata-700001
Date.......................Sign.

T.I.C.L.
4. Synagogue St.
Kol - 1

14 JAN 2026

ANNEXURE – G

SBI

STATEMENT OF ACCOUNT

STATE BANK OF INDIA
NETAJI SUBHAS ROAD
14 N.S. ROAD
KOLKATA (WEST BENGAL)
Pin Code : 700001

PRAKASH KANDOI
KANDOI KUNJ
1/1 BAKERY ROAD FLAT NO. 1A,
P.O & P.S- HASTINGS KOLKATA-22
19342:Kolkata
Pin Code : 700022

Branch Code : 144
Branch Email : sbi.00144@sbi.co.in
Branch Phone : 22305158

Date of Statement : 19-12-2025
Time of Statement : 15:05:51
Cleared Balance : 1,56,986.18CR
Uncleared Amount : 0.00
+MOD Bal : 0.00
Limit : 0.00
Monthly Avg Balance : 0.00
Interest Rate : 2.50 % p.a.
Drawing Power : 0.00
Account Open Date : 29-05-2002

CIF No : 78182228462
Account No : 51082238892(Sr.Citizen)
Product : REGULAR SB CHQ-INDIVIDUALS
IFSC Code : SBIN0000144
MICR Code : 700002070
Currency : INR
Account Status : OPEN
Nominee Name : RENU DEVI KANDOI
CKYC No : XXXXXXXXXX0046
Email : sata.dakshi@gmail.com

Statement From : 15-12-2025 To 15-12-2025

Post Date	Value Date	Description	Cheque No/Reference	Debit	Credit	Balance
		BROUGHT FORWARD				12,39,877.98 CR
15-12-2025	15-12-2025	REMT THRU CHQ RTGS UTR NO: SBINR52025121509275706	359221	10,90,244.20		1,49,633.78CR
		CLOSING BALANCE				1,49,633.78CR

Statement Summary : 15-12-2025 To 15-12-2025

Brought Forward	Dr Count	Cr Count	Total Debits	Total Credits	Closing Balance
12,39,877.98CR	1	0	10,90,244.20	0.00	1,49,633.78CR

In Case Your Account Is Operated By A Letter Of Authority/Power Of Attorney Holder Please Check The Transaction With Extra Care.

Last transaction date and time appearing in this statement is 15-12-2025 & 11:46:55:55

---END OF STATEMENT---

CERTIFIED TRUE COPY

Rgupta

TARANAGAR INVESTMENT CO. LTD. ★

Gmail

Satadal Dakshi <sata.dakshi@gmail.com>

RTGS Transaction

2 messages

iphinfo.itps@alerts.sbi.bank.in <iphinfo.itps@alerts.sbi.bank.in> Mon, Dec 15, 2025 at 12:51 PM
To: sata.dakshi@gmail.com

Dear Customer,

Thank you for banking with State Bank of India.

The details of the RTGS transaction originated by you are given below.

A/c Debited:	XX8892
Date:	15/12/2025
UTR No.:	SBINR52025121509275706
Beneficiary Name:	PAYAL KANDOI
Beneficiary A/c No.:	XX5586
Bank IFSC:	HDFC0000174
Amount Remitted:	INR 10,90,197.00

This is an auto generated mail. Please do not reply to this message or on this email address.
For any query, please contact our toll-free numbers 1800-1234, 1800-2100 & 1800 112211.

Do not disclose any confidential information such as Username,Password,OTP etc. to anyone.

Sincerely,
SBI RTGS Team

CERTIFIED TRUE COPY

TARANAGAR INVESTMENT CO. LTD.

Rgupta

ANNEXURE – A

PRAKASH KANDOI

1/1, Bakery Road, Hastings, Kolkata -700022

Date: 22/11/2025

To,
The Shareholders of
TARANAGAR INVESTMENT COMPANY LIMITED

Respected Shareholders,

Re: Delisting of Equity Shares of TARANAGAR INVESTMENT COMPANY LIMITED (the "Company") from The Calcutta Stock Exchange Limited i.e. the only Stock Exchange where the equity shares of the Company are listed.

We would like to inform you that the shareholders of the Company through Postal Ballot have duly passed the resolution for delisting of the equity shares of the Company from The Calcutta Stock Exchange Limited ("**CSE**") i.e. the only Stock Exchange where the equity shares of the Company are listed with requisite majority in compliance with of the Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021. The Company has duly received the In-principle approval from The Calcutta Stock Exchange Limited for delisting of equity shares of the Company.

Pursuant to the Regulation 35(1)(a) of the Delisting Regulations, we have appointed M/s. LSI Financial Services Private Limited as a Merchant Banker to provide the fair valuation of the equity shares of the Company. The Fair valuation of the equity shares of the Company comes to Rs. 83.54 (Rupees Eighty Three and Forty Four Paise Only) per equity share as per certificate dated November 21, 2025 received from the Merchant Banker to the Delisting Offer, the parameter of valuation thereof is in compliance with the SEBI Delisting Regulations. The full text of the certificate of the Merchant Banker will also be available for verification at the Registered Office of the Company on any working day between 10:00 A.M. to 4:00 P.M. till the receipt of requisite majority.

We are therefore making voluntary offer to acquire the shares of the Company from the public shareholders at a price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share ("**Exit or Offer Price**").

This Offer Letter along with Consent cum Acceptance Form ("Consent Form") to those Public Shareholders whose names appear on the register of shareholders of the Company on 21.11.2025 ("Specified Date") & Blank Transfer Deed is being dispatched to Share Holders since Shares of the company is in Physical Form.

According to the Regulation 35(2) (d) of the Delisting Regulations, you may tender your shares at the Exit or Offer Price. The physical shareholders can execute the transfer procedure by forwarding the valid share transfer deed to the Company for any query can contact the Registrar in the below mention details or the company as mentioned above for any assistance.

NAME: Maheshwari Datamatics Private Limited (Registrar & Share Transfer Agent)
Address: 23 R.N. Mukherjee Road, 5th Floor, Kolkata - 700001
Tel:- 033-22482248, 2243-5029
Email: mdpldc@yahoo.com

Alternatively, in case you are still willing to remain as a shareholder of the Company post delisting also, you may, instead of tendering the shares at the Exit or Offer Price, may remain so by giving your positive consent for delisting duly mentioning that you are interested in remaining as the shareholder of the Company even post delisting and have no objection even if the shares of the Company are delisted from the CSE, where it is listed. In this regard a consent letter including both the options available with the shareholders i.e., either to render their equity shares or give their positive consent to be as the shareholder of the Company even post delisting from the CSE is enclosed with this Offer Letter.

We would also like to draw your attention to the Regulation 35(3) of the Delisting Regulations, which specifically mentions that the consent for the proposal would include consent for dispensing with the Exit Price discovery through Book Building Method as prescribed by SEBI for delisting of small companies.

Upon receipt of original share certificates along with duly executed transfer deeds after proper verification of signature and other particulars, we shall arrange to dispatch the payment to the shareholders as per the particulars of bank details available in Companies record by way of pay order/ demand drafts/ Cheque/ Electronic Transfer wherever applicable as mentioned below post receipt of the deeds and certificates for Physical Transfer. Shareholders are requested to mention the bank account particulars in the consent letter itself so as to avoid fraudulent encashment of the cheques.

We solicit your positive response to the above Offer. The important dates being as follows:

Offer Open date	Thursday, 27.11.2025
Offer Closure Date	Friday, 12.12.2025
Last date of payment	Saturday, 20.12.2025

Thanking You,

Sd/- Promoter/ Acquirer	For, TARANAGAR INVESTMENT COMPANY LIMITED TARANAGAR INVESTMENT CO. LTD. Director: Vikash Kandoi Director DIN: 00589438

(Acting on behalf of self and other constituents of the Promoter Group)

Enclosures

- Format of Consent Letter and
- Blank Transfer deed

TARANAGAR INVESTMENT COMPANY LIMITED

CIN No. L67120WB1972PLC028239
4, Synagogue Street, Room No. 202, 2nd Floor, Kolkata- 700001

APPLICATION FORM FOR OFFER

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

Unless the context otherwise requires, capitalized expressions in this form have the same meaning as defined in the Exit Offer Letter dated November 22, 2025 for acquiring Equity Shares of **TARANAGAR INVESTMENT COMPANY LIMITED** ("**the Company**") which is attached to this form ("**the Offer Letter**"). Please read the instructions printed overleaf carefully before filling the form.

Serial No.:

1.	Name(s) of the Shareholder(s)	:	RENU DEVI KANDOI
	(Including Joint Shareholder(s),if any)		
2.	Registered address of the First /Sole	:	1/1, BAKERY ROAD, HASTINGS,
	Shareholder		KOLKATA – 700022
3.	Registered Folio No.	:	154
	Number of Equity Shares held	:	49650

FORM FOR CONSENT & TENDER OFFER FOR EQUITY SHARES OF TARANAGAR INVESTMENT COMPANY LIMITED

In relation to an offer by MR. PRAKASH KANDOI ("**Promoter/ Acquirer**") of the Company to acquire Equity Shares held by the Public Shareholders at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share under the Offer.

Eligible Public Shareholders should ensure that their Application Form for Delisting offer together with necessary enclosures is delivered by hand or sent by registered post/ speed post/ courier (at the Eligible Public Shareholders' sole cost and risk) to the Company on or before the last day of the Delisting Window, at the address of the company of this Application Form

To
Mr. Prakash Kandoi,
1/1, Bakery Road, Hastings,
Kolkata – 700022

Dear Sir(s),

I/We, RENU DEVI KANDOI (name of the first or sole shareholder) have read the offer letter of Promoter/ Acquirer and hereby exercise my/our consent to the proposed Delisting of Equity Shares from CSE at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per Equity Share offered by Promoter/ Acquirer of the Company by sending my positive or negative consent to the letter therein by placing the tick (✓) mark at the appropriate boxes below:

Item No.	Description	No. of Equity Shares held	I/We give positive consent to the proposal	I/We give negative consent to the proposal
(1)	(2)	(3)	(4)	(5)
1.	Proposed Delisting of Equity Shares from CSE and dispensing with the exit price	49650	✓	
2.	AND			
2A	To sell Equity Shares at the price offered by Promoter			
	OR			
2B	To remain as a holder of the Equity Shares even if the Equity Shares are delisted	49650	✓	

For Equity Shares held in Physical Form:

I/We accept the Offer and enclose the original Equity Share certificate(s) and duly signed transfer deed(s) in respect of my/ our Equity Shares as detailed below:

Sl. No.	Folio No.	Certificate No.	Distinctive No.(s)		No. of Equity Shares
			From	To	
Total Number of Equity Shares					

I/We note and understand that the delivery instruction slip will be held in trust for us by company until such time the Acquirer pays the purchase consideration as mentioned in the Offer Letter. I/We also note and understand that the Acquirer will pay the purchase consideration only after verification of the documents and signatures.

I/We authorize the Acquirer to do RTGS/NEFT/IMPS or to send the Demand Draft/Pay Order by registered post/speed post/courier, in settlement of the amount to the First /Sole Shareholder at the address registered with the Company or at the address mentioned below:

So as to avoid fraudulent encashment in transit, Shareholder(s) may provide details of Bank Account of the first/ sole shareholder and the consideration cheque or demand draft will be drawn accordingly. Please indicate the preferred mode of receiving the payment consideration. (Please (✓) tick at appropriate places)

1.) Electronic Mode: ( ) **2.) Physical Mode: ( )**

Sl. No.	Particulars required	Details
(i)	Bank Name	
(ii)	Complete Address of the Bank Branch	
(iii)	Account Type	Current Account ( ) / Savings Account ( )
(iv)	Account No.	
(v)	9 digit MICR Code (for NECS / DC)	
(vi)	IFSC Code (for RTGS / NEFT)	

Yours faithfully,

	Full Name (s)	Signature(s)*	Contact No
First/Sole Shareholder	RENU DEVI KANDOI	Renu Devi Kandoi	+91 93395 32407
Second Shareholder			
Third Shareholder			

Place: KOLKATA.

Date: 09/12/2025

*In case of joint holdings, all holders must sign. A company must affix its common seal.

INSTRUCTIONS:

1. Tick in both the boxes (column no. 4 & 5) of Item No. 1 would render your Form invalid.
2. In case, you have ticked in the box (column no. 5) of Item No. 1, then Item No. 2A and 2B is not applicable.
3. Any person, who has given positive consent and wish to sell the shares, is required to tick in the box (column no. 4) of Item No. 2A, enclose the Delivery Instruction slip and other requisite documents, if any, while returning the Form to the Company.
4. Any person, who has given positive consent and wishes to remain as a holder of the Equity Shares, even if the Equity Shares are delisted, has to tick mark in the box (column no. 4) of Item No. 2B.
5. Persons, having ticked positive consent (column no. 4) of Item No. 1 and not ticked in the box (column no. 4) of Item No. 2A or Item No. 2B, shall be deemed to have given his /her consent to remain as a holder of the Equity Shares even if the Equity Shares are delisted.

TARANAGAR INVESTMENT COMPANY LIMITED

CIN No. L67120WB1972PLC028239
4, Synagogue Street, Room No. 202, 2nd Floor, Kolkata- 700001

APPLICATION FORM FOR OFFER

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

Unless the context otherwise requires, capitalized expressions in this form have the same meaning as defined in the Exit Offer Letter dated November 22, 2025 for acquiring Equity Shares of **TARANAGAR INVESTMENT COMPANY LIMITED** (**"the Company"**) which is attached to this form (**"the Offer Letter"**). Please read the instructions printed overleaf carefully before filling the form.

Serial No.:

1.	Name(s) of the Shareholder(s)	:	MANI DEVI KANDOI
	(Including Joint Shareholder(s),if any)		
2.	Registered address of the First /Sole	:	1/1, BAKERY ROAD, HASTINGS,
	Shareholder		KOLKATA – 700022
3.	Registered Folio No.	:	163
	Number of Equity Shares held	:	105650

FORM FOR CONSENT & TENDER OFFER FOR EQUITY SHARES OF TARANAGAR INVESTMENT COMPANY LIMITED

In relation to an offer by MR. PRAKASH KANDOI (**"Promoter/ Acquirer"**) of the Company to acquire Equity Shares held by the Public Shareholders at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share under the Offer.

Eligible Public Shareholders should ensure that their Application Form for Delisting offer together with necessary enclosures is delivered by hand or sent by registered post/ speed post/ courier (at the Eligible Public Shareholders' sole cost and risk) to the Company on or before the last day of the Delisting Window, at the address of the company of this Application Form

To
Mr. Prakash Kandoi,
1/1, Bakery Road, Hastings,
Kolkata – 700022

Dear Sir(s),

I/We, MANI DEVI KANDOI (name of the first or sole shareholder) have read the offer letter of Promoter/ Acquirer and hereby exercise my/our consent to the proposed Delisting of Equity Shares from CSE at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per Equity Share offered by Promoter/ Acquirer of the Company by sending my positive or negative consent to the letter therein by placing the tick (✓) mark at the appropriate boxes below:

Item No.	Description	No. of Equity Shares held	I/We give positive consent to the proposal	I/We give negative consent to the proposal
(1)	(2)	(3)	(4)	(5)
1.	Proposed Delisting of Equity Shares from CSE and dispensing with the exit price	105650	✓	
2.	AND			
2A	To sell Equity Shares at the price offered by Promoter			
	OR			
2B	To remain as a holder of the Equity Shares even if the Equity Shares are delisted	105650	✓	

For Equity Shares held in Physical Form:

I/We accept the Offer and enclose the original Equity Share certificate(s) and duly signed transfer deed(s) in respect of my/ our Equity Shares as detailed below:

Sl. No.	Folio No.	Certificate No.	Distinctive No.(s)		No. of Equity Shares
			From	To	
Total Number of Equity Shares					

I/We note and understand that the delivery instruction slip will be held in trust for us by company until such time the Acquirer pays the purchase consideration as mentioned in the Offer Letter. I/We also note and understand that the Acquirer will pay the purchase consideration only after verification of the documents and signatures.

I/We authorize the Acquirer to do RTGS/NEFT/IMPS or to send the Demand Draft/Pay Order by registered post/speed post/courier, in settlement of the amount to the First /Sole Shareholder at the address registered with the Company or at the address mentioned below:

So as to avoid fraudulent encashment in transit, Shareholder(s) may provide details of Bank Account of the first/ sole shareholder and the consideration cheque or demand draft will be drawn accordingly. Please indicate the preferred mode of receiving the payment consideration. (Please (✓) tick at appropriate places)

1.) Electronic Mode: ( ) **2.) Physical Mode: ( )**

Sl. No.	Particulars required	Details
(i)	**Bank Name**	
(ii)	**Complete Address of the Bank Branch**	
(iii)	**Account Type**	Current Account ( ) / Savings Account ( )
(iv)	**Account No.**	
(v)	**9 digit MICR Code (for NECS / DC)**	
(vi)	**IFSC Code (for RTGS / NEFT)**	

Yours faithfully,

	Full Name (s)	Signature(s)*	Contact No
First/Sole Shareholder	MANI DEVI KANDOI	मनी देवी कन्दोई	+91 93395 32407
Second Shareholder			
Third Shareholder			

Place: KOLKATA

Date: 09/12/2025

*In case of joint holdings, all holders must sign. A company must affix its common seal.

INSTRUCTIONS:

1. Tick in both the boxes (column no. 4 & 5) of Item No. 1 would render your Form invalid.
2. In case, you have ticked in the box (column no. 5) of Item No. 1, then Item No. 2A and 2B is not applicable.
3. Any person, who has given positive consent and wish to sell the shares, is required to tick in the box (column no. 4) of Item No. 2A, enclose the Delivery Instruction slip and other requisite documents, if any, while returning the Form to the Company.
4. Any person, who has given positive consent and wishes to remain as a holder of the Equity Shares, even if the Equity Shares are delisted, has to tick mark in the box (column no. 4) of Item No. 2B.
5. Persons, having ticked positive consent (column no. 4) of Item No. 1 and not ticked in the box (column no. 4) of Item No. 2A or Item No. 2B; shall be deemed to have given his /her consent to remain as a holder of the Equity Shares even if the Equity Shares are delisted.

TARANAGAR INVESTMENT COMPANY LIMITED

CIN No. L67120WB1972PLC028239
4, Synagogue Street, Room No. 202, 2nd Floor, Kolkata- 700001

APPLICATION FORM FOR OFFER

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

Unless the context otherwise requires, capitalized expressions in this form have the same meaning as defined in the Exit Offer Letter dated November 22, 2025 for acquiring Equity Shares of **TARANAGAR INVESTMENT COMPANY LIMITED** ("**the Company**") which is attached to this form ("**the Offer Letter**"). Please read the instructions printed overleaf carefully before filling the form.

Serial No.:

1.	Name(s) of the Shareholder(s)	: RAHUL DEO MITTAL
	(Including Joint Shareholder(s),if any)	
2.	Registered address of the First /Sole Shareholder	: SAGARMAL SHIVRATAN, DAILY MARKET, RAJGANGPUR, ODISHA - 770017
3.	Registered Folio No.	: 173
	Number of Equity Shares held	: 13150

FORM FOR CONSENT & TENDER OFFER FOR EQUITY SHARES OF TARANAGAR INVESTMENT COMPANY LIMITED

In relation to an offer by **MR. PRAKASH KANDOI** ("**Promoter/ Acquirer**") of the Company to acquire Equity Shares held by the Public Shareholders at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share under the Offer.

Eligible Public Shareholders should ensure that their Application Form for Delisting offer together with necessary enclosures is delivered by hand or sent by registered post/ speed post/ courier (at the Eligible Public Shareholders' sole cost and risk) to the Company on or before the last day of the Delisting Window, at the address of the company of this Application Form

To
Mr. Prakash Kandoi,
1/1, Bakery Road, Hastings,
Kolkata – 700022

Dear Sir(s),

I/We, RAHUL DEO MITTAL (name of the first or sole shareholder) have read the offer letter of Promoter/ Acquirer and hereby exercise my/our consent to the proposed Delisting of Equity Shares from CSE at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per Equity Share offered by Promoter/ Acquirer of the Company by sending my positive or negative consent to the letter therein by placing the tick (✓) mark at the appropriate boxes below:

Item No.	Description	No. of Equity Shares held	I/We give positive consent to the proposal	I/We give negative consent to the proposal
(1)	(2)	(3)	(4)	(5)
1.	Proposed Delisting of Equity Shares from CSE and dispensing with the exit price	13150	✓	
2.	AND			
2A	To sell Equity Shares at the price offered by Promoter			X
	OR			
2B	To remain as a holder of the Equity Shares even if the Equity Shares are delisted	13150	✓	X

For Equity Shares held in Physical Form:

I/We accept the Offer and enclose the original Equity Share certificate(s) and duly signed transfer deed(s) in respect of my/ our Equity Shares as detailed below:

Sl. No.	Folio No.	Certificate No.	Distinctive No.(s)		No. of Equity Shares
			From	To	
Total Number of Equity Shares					

I/We note and understand that the delivery instruction slip will be held in trust for us by company until such time the Acquirer pays the purchase consideration as mentioned in the Offer Letter. I/We also note and understand that the Acquirer will pay the purchase consideration only after verification of the documents and signatures.

I/We authorize the Acquirer to do RTGS/NEFT/IMPS or to send the Demand Draft/Pay Order by registered post/speed post/courier, in settlement of the amount to the First /Sole Shareholder at the address registered with the Company or at the address mentioned below:

So as to avoid fraudulent encashment in transit, Shareholder(s) may provide details of Bank Account of the first/ sole shareholder and the consideration cheque or demand draft will be drawn accordingly. Please indicate the preferred mode of receiving the payment consideration. (Please (✓) tick at appropriate places)

1.) Electronic Mode: ( ) 2.) Physical Mode: ( )

Sl. No.	Particulars required	Details
(i)	Bank Name	
(ii)	Complete Address of the Bank Branch	
(iii)	Account Type	Current Account ( ) / Savings Account ( )
(iv)	Account No.	
(v)	9 digit MICR Code (for NECS / DC)	
(vi)	IFSC Code (for RTGS / NEFT)	

Yours faithfully,

	Full Name (s)	Signature(s)*	Contact No
First/Sole Shareholder	RAHUL DEO MITTAL	[signature]	+91 94378 37008
Second Shareholder			
Third Shareholder			

Place: RAJGANGPUR

Date: 11/12/2025

*In case of joint holdings, all holders must sign. A company must affix its common seal.

INSTRUCTIONS:

1. Tick in both the boxes (column no. 4 & 5) of Item No. 1 would render your Form invalid.
2. In case, you have ticked in the box (column no. 5) of Item No. 1, then Item No. 2A and 2B is not applicable.
3. Any person, who has given positive consent and wish to sell the shares, is required to tick in the box (column no. 4) of Item No. 2A, enclose the Delivery Instruction slip and other requisite documents, if any, while returning the Form to the Company.
4. Any person, who has given positive consent and wishes to remain as a holder of the Equity Shares, even if the Equity Shares are delisted, has to tick mark in the box (column no. 4) of Item No. 2B.
5. Persons, having ticked positive consent (column no. 4) of Item No. 1 and not ticked in the box (column no. 4) of Item No. 2A or Item No. 2B, shall be deemed to have given his /her consent to remain as a holder of the Equity Shares even if the Equity Shares are delisted.

TARANAGAR INVESTMENT COMPANY LIMITED

CIN No. L67120WB1972PLC028239
4, Synagogue Street, Room No. 202, 2nd Floor, Kolkata- 700001

APPLICATION FORM FOR OFFER

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

Unless the context otherwise requires, capitalized expressions in this form have the same meaning as defined in the Exit Offer Letter dated November 22, 2025 for acquiring Equity Shares of **TARANAGAR INVESTMENT COMPANY LIMITED** (**"the Company"**) which is attached to this form (**"the Offer Letter"**). Please read the instructions printed overleaf carefully before filling the form.

Serial No.:

1.	Name(s) of the Shareholder(s)	: RAJ KUMAR AGARWAL
	(Including Joint Shareholder(s),if any)	
2.	Registered address of the First /Sole Shareholder	: SAGARMAL SHIVRATAN, DAILY MARKET, RAJGANGPUR, ODISHA - 770017
3.	Registered Folio No.	: 174
	Number of Equity Shares held	: 52500

FORM FOR CONSENT & TENDER OFFER FOR EQUITY SHARES OF TARANAGAR INVESTMENT COMPANY LIMITED

In relation to an offer by **MR. PRAKASH KANDOI** (**"Promoter/ Acquirer"**) of the Company to acquire Equity Shares held by the Public Shareholders at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share under the Offer.

Eligible Public Shareholders should ensure that their Application Form for Delisting offer together with necessary enclosures is delivered by hand or sent by registered post/ speed post/ courier (at the Eligible Public Shareholders' sole cost and risk) to the Company on or before the last day of the Delisting Window, at the address of the company of this Application Form

To
Mr. Prakash Kandoi,
1/1, Bakery Road, Hastings,
Kolkata – 700022

Dear Sir(s),

I/We, RAJ KUMAR AGARWAL (name of the first or sole shareholder) have read the offer letter of Promoter/ Acquirer and hereby exercise my/our consent to the proposed Delisting of Equity Shares from CSE at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per Equity Share offered by Promoter/ Acquirer of the Company by sending my positive or negative consent to the letter therein by placing the tick (✓) mark at the appropriate boxes below:

Item No.	Description	No. of Equity Shares held	I/We give positive consent to the proposal	I/We give negative consent to the proposal
(1)	(2)	(3)	(4)	(5)
1.	Proposed Delisting of Equity Shares from CSE and dispensing with the exit price	52500	✓	
2.	AND			
2A	To sell Equity Shares at the price offered by Promoter			
	OR			
2B	To remain as a holder of the Equity Shares even if the Equity Shares are delisted	52500	✓	

For Equity Shares held in Physical Form:
I/We accept the Offer and enclose the original Equity Share certificate(s) and duly signed transfer deed(s) in respect of my/ our Equity Shares as detailed below:

Sl. No.	Folio No.	Certificate No.	Distinctive No.(s)		No. of Equity Shares
			From	To	
Total Number of Equity Shares					

I/We note and understand that the delivery instruction slip will be held in trust for us by company until such time the Acquirer pays the purchase consideration as mentioned in the Offer Letter. I/We also note and understand that the Acquirer will pay the purchase consideration only after verification of the documents and signatures.

I/We authorize the Acquirer to do RTGS/NEFT/IMPS or to send the Demand Draft/Pay Order by registered post/speed post/courier, in settlement of the amount to the First /Sole Shareholder at the address registered with the Company or at the address mentioned below:

So as to avoid fraudulent encashment in transit. Shareholder(s) may provide details of Bank Account of the first/ sole shareholder and the consideration cheque or demand draft will be drawn accordingly. Please indicate the preferred mode of receiving the payment consideration. (Please (✓) tick at appropriate places)

1.) Electronic Mode: ( ) **2.) Physical Mode: ( )**

Sl. No.	Particulars required	Details
(i)	Bank Name	
(ii)	Complete Address of the Bank Branch	
(iii)	Account Type	Current Account ( ) / Savings Account ( )
(iv)	Account No.	
(v)	9 digit MICR Code (for NECS / DC)	
(vi)	IFSC Code (for RTGS / NEFT)	

Yours faithfully,

	Full Name (s)	Signature(s)*	Contact No
First/Sole Shareholder	RAJ KUMAR AGARWAL	Raj Kumar Agarwal	+91 94378 37008
Second Shareholder			
Third Shareholder			

Place: RAJGANGPUR

Date: 11/12/2025

*In case of joint holdings, all holders must sign. A company must affix its common seal.

INSTRUCTIONS:

1. Tick in both the boxes (column no. 4 & 5) of Item No. 1 would render your Form invalid.
2. In case, you have ticked in the box (column no. 5) of Item No. 1, then Item No. 2A and 2B is not applicable.
3. Any person, who has given positive consent and wish to sell the shares, is required to tick in the box (column no. 4) of Item No. 2A, enclose the Delivery Instruction slip and other requisite documents, if any, while returning the Form to the Company.
4. Any person, who has given positive consent and wishes to remain as a holder of the Equity Shares, even if the Equity Shares are delisted, has to tick mark in the box (column no. 4) of Item No. 2B.
5. Persons, having ticked positive consent (column no. 4) of Item No. 1 and not ticked in the box (column no. 4) of Item No. 2A or Item No. 2B, shall be deemed to have given his /her consent to remain as a holder of the Equity Shares even if the Equity Shares are delisted.

TARANAGAR INVESTMENT COMPANY LIMITED

CIN No. L67120WB1972PLC028239
4, Synagogue Street, Room No. 202, 2nd Floor, Kolkata- 700001

APPLICATION FORM FOR OFFER

THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

Unless the context otherwise requires, capitalized expressions in this form have the same meaning as defined in the Exit Offer Letter dated November 22, 2025 for acquiring Equity Shares of **TARANAGAR INVESTMENT COMPANY LIMITED** ("**the Company**") which is attached to this form ("**the Offer Letter**"). Please read the instructions printed overleaf carefully before filling the form.

Serial No.:

1. Name(s) of the Shareholder(s) : PAYAL KANDOI
   (Including Joint Shareholder(s),if any)
2. Registered address of the First /Sole Shareholder : 55, BHUPENDRA BOSE AVENUE, SHYAMBAZAR, KOLKATA- 700004
3. Registered Folio No. : 172
   Number of Equity Shares held : 13050

FORM FOR CONSENT & TENDER OFFER FOR EQUITY SHARES OF TARANAGAR INVESTMENT COMPANY LIMITED

In relation to an offer by **MR. PRAKASH KANDOI** ("**Promoter/ Acquirer**") of the Company to acquire Equity Shares held by the Public Shareholders at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per equity share under the Offer.

Eligible Public Shareholders should ensure that their Application Form for Delisting offer together with necessary enclosures is delivered by hand or sent by registered post/ speed post/ courier (at the Eligible Public Shareholders' sole cost and risk) to the Company on or before the last day of the Delisting Window, at the address of the company of this Application Form

To
Mr. Prakash Kandoi,
1/1, Bakery Road, Hastings,
Kolkata – 700022

Dear Sir(s),

✓ I/We, PAYAL KANDOI (name of the first or sole shareholder) have read the offer letter of Promoter/ Acquirer and hereby exercise my/our consent to the proposed Delisting of Equity Shares from CSE at an exit price of Rs. 83.54 (Rupees Eighty Three and Fifty Four Paise Only) per Equity Share offered by Promoter/ Acquirer of the Company by sending my positive or negative consent to the letter therein by placing the tick (✓) mark at the appropriate boxes below:

Item No.	Description	No. of Equity Shares held	✓ I/We give positive consent to the proposal	I/We give negative consent to the proposal
(1)	(2)	(3)	(4)	(5)
1.	Proposed Delisting of Equity Shares from CSE and dispensing with the exit price	13050	✓	
2.	AND			
2A	To sell Equity Shares at the price offered by Promoter	13050	✓	X
	OR			
2B	To remain as a holder of the Equity Shares even if the Equity Shares are delisted			X

For Equity Shares held in Physical Form:

I/We accept the Offer and enclose the original Equity Share certificate(s) and duly signed transfer deed(s) in respect of my/ our Equity Shares as detailed below:

Sl. No.	Folio No.	Certificate No.	Distinctive No.(s)		No. of Equity Shares
			From	To	
1.	172	3	41801	41900	100
2.	172	4	41901	42000	100
3.	172	6	57701	57800	100
4.	172	8	86201	86300	100
5.	172	9	86301	86400	100
6.	172	10	86401	86500	100
7.	172	11	86501	86600	100
8.	172	12	86601	86700	100
9.	172	17	237751	250000	12250
Total Number of Equity Shares					13050

I/We note and understand that the delivery instruction slip will be held in trust for us by company until such time the Acquirer pays the purchase consideration as mentioned in the Offer Letter. I/We also note and understand that the Acquirer will pay the purchase consideration only after verification of the documents and signatures.

I/We authorize the Acquirer to do RTGS/NEFT/IMPS or to send the Demand Draft/Pay Order by registered post/speed post/courier, in settlement of the amount to the First /Sole Shareholder at the address registered with the Company or at the address mentioned below:

So as to avoid fraudulent encashment in transit, Shareholder(s) may provide details of Bank Account of the first/ sole shareholder and the consideration cheque or demand draft will be drawn accordingly. Please indicate the preferred mode of receiving the payment consideration. (Please (✓) tick at appropriate places)

1.) Electronic Mode: ( ) **2.) Physical Mode: (✓)**

Sl. No.	Particulars required	Details
(i)	**Bank Name**	HDFC BANK
(ii)	**Complete Address of the Bank Branch**	55/1, BHUPENDRA BOSE AVENUE, NEAR SHYAM BAZAR METRO STATION, KOLKATA - 700004
(iii)	**Account Type**	**Current Account ( ) / Savings Account (✓)**
(iv)	**Account No.**	50100042075586
(v)	**9 digit MICR Code (for NECS / DC)**	700240011
(vi)	**IFSC Code (for RTGS / NEFT)**	HDFC0000174

Yours faithfully,

	Full Name (s)	Signature(s)*	Contact No
First/Sole Shareholder	PAYAL KANDOI	Payal Kandoi	+91 93395 32407
Second Shareholder			
Third Shareholder			

Place: KOLKATA
Date: 12/12/2025

*In case of joint holdings, all holders must sign. A company must affix its common seal.

INSTRUCTIONS:

1. Tick in both the boxes (column no. 4 & 5) of Item No. 1 would render your Form invalid.
2. In case, you have ticked in the box (column no. 5) of Item No. 1, then Item No. 2A and 2B is not applicable.
3. Any person, who has given positive consent and wish to sell the shares, is required to tick in the box (column no. 4) of Item No. 2A, enclose the Delivery Instruction slip and other requisite documents, if any, while returning the Form to the Company.
4. Any person, who has given positive consent and wishes to remain as a holder of the Equity Shares, even if the Equity Shares are delisted, has to tick mark in the box (column no. 4) of Item No. 2B.
5. Persons, having ticked positive consent (column no. 4) of Item No. 1 and not ticked in the box (column no. 4) of Item No. 2A or Item No. 2B, shall be deemed to have given his /her consent to remain as a holder of the Equity Shares even if the Equity Shares are delisted.

The Calcutta Stock Exchange Ltd.

7, Lyons Range, Kolkata - 700 001
Phone : +91 33 4025 3000, Fax : +91 33 4025 3030 / 3017
Website : www.cse-india.com, E-mail : cseadmn@cse-india.com
CIN: U67120WB1923PLC004707

Ref: CSE/LD/INP/1695 8/2025 Date: September 22, 2025

The Director
TARANAGAR INVESTMENT COMPANY LIMITED
4, Synagogue Street 2nd Floor
KOLKATA 700001

Dear Sir,

Sub : Your application for In-principal approval for Voluntary Delisting of the equity shares of the Company from the Calcutta Stock Exchange Ltd.

With reference to your application for de-listing of the equity shares of **TARANAGAR INVESTMENT COMPANY LIMITED** from the Calcutta Stock Exchange Ltd., under Regulation 12 of the SEBI (De-listing of Equity Shares) Regulations, 2021 and further communication regarding compliance of requirements specified in this regard, we wish to inform you that "The Calcutta Stock Exchange Ltd." does not have any objection in de-listing the securities of your company pursuant to Regulation 12 of the SEBI (De-listing of Equity Shares) Regulations, 2021.

Since you have opted for voluntary De-listing under the SEBI (De-listing of Equity Shares) Regulations, 2021. We would like to inform you that final approval for voluntary de-listing from The Calcutta Stock Exchange Ltd. (CSE) can be considered only upon the company giving an exit opportunity to the public shareholders, in compliance with the provisions of SEBI (De-listing of Equity Shares) Regulations, 2021.

The Exchange reserves its right to withdraw its in-principal approval at any later stage if the information submitted to the Exchange is found to be incomplete/incorrect/misleading/false or in contravention of any Rules, Bye-laws and Regulations of the Exchange, Listing Agreement, Guidelines/Regulations issued by statutory authorities, etc.

Kindly note that the Exchange will issue final approval for de-listing of equity shares on receipt of full compliance as prescribed in SEBI (De-listing of Equity Shares) Regulations, 2021.

Thanking You,

THE CALCUTTA STOCK EXCHANGE LTD

Chandrani 22/9/25

(Chandrani Datta)
OSD & Company Secretary

22/9/25

TARANAGAR INVESTMENT COMPANY LIMITED
Regd Office: 4, Synagogue Street, Kolkata – 700001
CIN: L67120WB1972PLC028239

Phone no: 033 2210 4395
E-mail: s.mishra@rtfpl.net

EXTRACT FROM THE MINUTES OF THE POSTAL BALLOT EXERCISE OF M/S. TARANAGAR INVESTMENT COMPANY LIMITED AS PER RESULTS DECLARED

RESOLVED THAT pursuant to (i) receipt of Initial Public Announcement dated, Monday, 3rd March, 2025 from Prakash Kandoi ("**Acquirer**") expressing his intention to: (a) acquire all the fully paid-up equity shares held by the public shareholders of the Company, as defined under the Securities and Exchange Board of India (Delisting of Shares), Regulations, 2021, as amended from time to time ("**Delisting Regulations**") ("**Public Shareholders**"); and consequently (b) voluntary delist the equity shares of the Company ("**Equity Shares**") from the Calcutta Stock Exchange Limited ("**CSE**") (the "**Stock Exchange**") in accordance with the Regulations 35 of the Delisting Regulations, 2021 by making a delisting offer in accordance with the Delisting Regulations; and (ii) the approval of the Board of Director of the Company ("**Board**") accorded in its meeting held on Monday, 17th March, 2025 for the voluntary delisting of the Equity Shares from the Stock Exchange, and subject to the applicable provisions of the Companies Act, 2013 and rules made thereunder, the Delisting Regulations and other such applicable provisions of laws, the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, and receipt of the necessary approvals from the Stock Exchange and such other statutory approvals as may be required under applicable law and subject to the terms of such approvals, and subject to such conditions and modifications as may be prescribed or imposed by any authority or third party, the approval of the members of the company be and is hereby accorded to the proposed voluntary delisting of the Equity Shares from the Stock Exchange through acquisition or the consent of the, Public Shareholders, in accordance with the provisions of the Delisting Regulations ("**Delisting Proposal**");

RESOLVED FURTHER THAT the Board do and hereby certify that:

i. The company is in compliance with the applicable provisions of securities laws;
ii. The acquirer and its related entities are in compliance with the applicable provisions of securities laws in terms of the report of the Company Secretary including compliance with sub-regulations (5) of regulation 4 of these regulations;
iii. the delisting is in the interest of the shareholders of the company.

RESOLVED FURTHER THAT the Board (which term is deemed to include, unless the context otherwise requires, any committee of the Board which the Board may have constituted or may hereinafter constitute, or any officer(s) authorised by the Board to exercise the powers conferred on the Board under this resolution) be and is hereby authorised on behalf of the Company to do, either by itself or through delegation to any person, as it may in its absolute discretion deem fit, all such acts, deeds, matters and things as they may at their discretion deem necessary or expedient for such purpose and to make all necessary filings to facilitate the Delisting Proposal in accordance with the conditions specified in the Delisting Regulations and the applicable provisions of the Companies Act, 2013, including making applications to the Stock Exchange for seeking the in-principle and final approval for the Delisting Proposal, and to execute all such deeds, documents or writings as are necessary or expedient, to settle any questions, difficulties or doubts that may arise in this behalf or delegate the aforesaid authority to any person or to engage any advisor, lawyers, consultant, agent or intermediary, as they may in their absolute discretion deem fit.

TARANAGAR INVESTMENT CO. LTD.
Jiban Kedia
Director.

RESOLVED FURTHER THAT any of the directors, be and are hereby severally authorised to file all such deeds, applications, documents and other related correspondence as may be required before any regulatory authority and to appear before, represent, negotiate, discuss and respond to all queries as may be requested for by any regulatory authority in connection with the aforesaid resolution, including in connection with any reporting that needs to be made to any statutory or governmental authority.

RESOLVED FURTHER THAT all actions taken or required to be taken by the Board in connection with any matter referred to above or contemplated in the foregoing resolutions are hereby approved, ratified and confirmed in all respects.

By Order of the Board of Directors
Taranagar Investment Company Limited
TARANAGAR INVESTMENT CO. LTD.
Director.
Vikash Kandoi
Director
DIN: 00589438

Date: 3rd May, 2025
Place: Kolkata

A brief summary of voting resulting (e-voting and ballot) as per the Scrutinizer's Report is as follows:
(Special Resolution): Voluntary Delisting of the Equity Shares of the Company from The Calcutta Stock Exchange Limited ("CSE")

No. of Shares held	No. of votes polled	% of votes polled on outstanding shares	Number of voted-in-favour	Number of votes-against	% of votes in favour on votes polled	% of votes against on votes polled
Promoters		100.00	100.00	0	100.00	0
Public		100.00	100.00	0	100.00	0

RESULT: Resolution passed unanimously i.e., all the votes cast by Public Shareholders were in favour of the proposal and none against it.

Taranagar Investment Company Limited
TARANAGAR INVESTMENT CO. LTD.
Director.
Vikash Kandoi
Director
Din: 00589438

Date: 3rd May, 2025
Place: Kolkata

TARANAGAR INVESTMENT COMPANY LIMITED
Regd Office: 4, Synagogue Street, Kolkata – 700001
CIN: L67120WB1972PLC028239

Phone no: 033 2210 4395
E-mail: s.mishra@rtfpl.net

POSTAL BALLOT NOTICE

NOTICE PURSUANT TO SECTION 110 OF THE COMPANIES ACT, 2013 AND RULES 20 AND 22 OF THE COMPANIES (MANAGEMENT AND ADMINISTRATION) RULES, 2014 READ WITH SECURITIES AND EXCHANGE BOARD OF INDIA (DELISTING OF EQUITY SHARES) REGULATIONS, 2021, AS AMENDED, AND SECURITIES AND EXCHANGE BOARD OF INDIA (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015, AS AMENDED

Dear Members,

Notice is hereby given pursuant to Section 110 and other applicable provisions, if any, of the Companies Act, 2013 ("**the Companies Act**") read with Rule 20 and Rule 22 of the Companies (Management and Administration) Rules, 2014 (including any statutory modification(s) or enactment thereof for the time being in force) ("the Rules"), in relation issued by the Institute of Company Secretaries of India and all other applicable rules framed under the Companies Act, the Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (**"Delisting Regulations"**) and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (**"Listing Regulations"**), including any statutory modification(s), amendment(s) or re-enactment(s) thereof for the time being in force and as may be enacted hereinafter, to the members of Taranagar Investment Company Limited (**"Company"**), to consider and if thought fit to pass the resolution set out herein below as a special resolution, by way of a postal ballot through remote e-voting process, in accordance with Regulation 11 of the Delisting Regulations.

The proposed resolution along with the explanatory statement pursuant to Section 102 of the Companies Act and other applicable legal provisions, pertaining to the said resolution setting out the material facts and the reasons thereof, is also appended. The proposed resolutions and explanatory statement are being sent to you for your consideration.

The Board of Directors of the Company have appointed Tausif &Associates, Company Secretaries, as the Scrutinizer for conducting the Postal Ballot through physical and remote e-voting process in a fair and transparent manner.

In compliance with the provisions of Sections 108 and 110 of the Companies Act, read with Rules 20 and 22 of the Rules and Regulation 44 of the Listing Regulations, the Company is offering facility of e-voting to all Members to enable them to cast their votes electronically. Members are requested to follow the procedure as stated in the notes for casting of votes by e-voting.

The Scrutinizer will submit his report to the Chairman and/or to the Company Secretary duly authorized by him, after completion of the scrutiny of the votes received through e-voting in a fair and transparent manner. The results of the postal ballot shall be declared by the Chairman or the Company Secretary duly authorised on or before Saturday, May 03, 2025 for submission with The Calcutta Stock Exchange Limited where the equity shares of the Company are listed. The results of the postal ballot will also be displayed on the Company's website and Service Provider's website: www.evotingindia.com.

The resolutions, if passed by requisite majority, will be deemed to be passed on the last date specified for e-voting i.e., Thursday, May 01, 2025.

SPEICIAL BUSINESS:

Item No. 1: Approval for Voluntary Delisting of the Equity Shares of the Company from The Calcutta Stock Exchange Limited ("CSE")

To consider and if thought fit, to accord assent/ dissent to the following resolution as a **Special Resolution**:

"**RESOLVED THAT** pursuant to (i) receipt of Initial Public Announcement dated March 03, 2025 on behalf of Mr. Prakash Kandoi(**"Acquirers"**) expressing his intention to: (a) acquire all the fully paid-up equity shares held by the public shareholders of the Company, as defined under the Securities and Exchange Board of India (Delisting of Equity Shares), Regulations 2021, as amended from time to time (**"Delisting Regulations"**) (**"Public Shareholders"**); and consequently (b) voluntarily delist the equity shares of the Company (**"Equity Shares"**) from the Calcutta Stock Exchange Limited (**"CSE"**) (the **"Stock Exchange"**) in accordance with the Regulation 35 of the Delisting Regulations, 2021 by making a delisting offer in accordance with the Delisting Regulations; and (ii) the approval of the Board of Directors of the Company (**"Board"**) accorded in its meeting held on March 17, 2025 for the voluntary delisting of the Equity Shares from the Stock Exchange, and subject to the applicable provisions of the Companies Act, 2013 and rules made thereunder, the Delisting Regulations and other such applicable provisions of laws, the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, and receipt of the necessary approvals from the Stock Exchange and such other statutory approvals as may be required under applicable law and subject to the terms of such approvals, and subject to such conditions and modifications as may be prescribed or imposed by any authority or third party, the approval of the members of the Company be and is hereby accorded to the proposed voluntary delisting of the Equity Shares from the Stock Exchange through acquisition or the consent of the, Public Shareholders, in accordance with the provisions of the Delisting Regulations (**"Delisting Proposal"**);

RESOLVED FURTHER THAT the Board do and hereby certify that:

(i) the company is in compliance with the applicable provisions of securities laws;
(ii) the acquirer and its related entities are in compliance with the applicable provisions of securities laws in terms of the report of the Company Secretary including compliance with sub-regulation (5) of regulation 4 of these regulations;
(iii) the delisting is in the interest of the shareholders of the company.

RESOLVED FURTHER THAT the Board (which term is deemed to include, unless the context otherwise requires, any committee of the Board which the Board may have constituted or may hereinafter constitute, or any officer(s) authorized by the Board to exercise the powers conferred on the Board under this resolution) be and is hereby authorized on behalf of the Company to do, either by itself or through delegation to any person, as it may in its absolute discretion deem fit, all such acts, deeds, matters and things as they may at their discretion deem necessary or expedient for such purpose and to make all necessary filings to facilitate the Delisting Proposal in accordance with the conditions specified in the Delisting Regulations and the applicable provisions of the Companies Act, 2013, including making applications to the Stock Exchange for seeking the in-principle and final approval for the Delisting Proposal, and to execute all such deeds, documents or writings as are necessary or expedient, to settle any questions, difficulties or doubts that may arise in this behalf or delegate the aforesaid authority to any person or to engage any advisor, lawyers, consultant, agent or intermediary, as they may in their absolute discretion deem fit;

RESOLVED FURTHER THAT Mr. Vikash Kandoi be and is hereby severally authorised to file all such deeds, applications, documents and other related correspondence as may be required before any regulatory authority and to appear before, represent, negotiate, discuss and respond to all queries as may be requested for by any regulatory authority in connection with the aforesaid resolution, including in connection with any reporting that needs to be made to any statutory or governmental authority;

RESOLVED FURTHER THAT all actions taken or required to be taken by the Board in connection with any matter referred to above or contemplated in the foregoing resolutions are hereby approved, ratified and confirmed in all respects;

By order of the Board of Directors
Taranagar Investment Company Limited
TARANAGAR INVESTMENT CO. LTD.
Director.

Vikash Kandoi
Director
DIN: 00589438

Place: Kolkata
Date: March 25, 2025

NOTES:

EXPLANATORY STATEMENT FOR THE PROPOSED RESOLUTION ACCOMPANYING THE NOTICE PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

In terms of Section 102 of the Companies Act, 2013, the following Explanatory Statement sets out all the material facts relating to the Item No. 1 of the accompanying Notice:

Item No. 1

1. The equity shares of Taranagar Investment Company Limited ("**Company**"), each having a face value of Rs. 10/- each ("**Equity Shares**"), are presently listed on The Calcutta Stock Exchange Limited ("**CSE**") (the "**Stock Exchange**").

2. The Board of Directors of the Company ("**Board**") received Initial Public Announcement dated March 03, 2025 on behalf of Mr Prakash Kandoi("**Acquirers**") expressing his intention to: (a) acquire all the fully paid-up equity shares held by the public shareholders of the Company, as defined under the Securities and Exchange Board of India (Delisting of Equity Shares), Regulations 2021, as amended from time to time ("**Delisting Regulations**") ("**Public Shareholders**"); and consequently (b) voluntarily delist the equity shares of the Company ("**Equity Shares**") from the Calcutta Stock Exchange Limited ("**CSE**") (the "**Stock Exchange**") in accordance with the Delisting Regulations, by making a delisting offer in accordance with the Delisting Regulations (the "**Delisting Proposal**").

3. The Acquirers has specified the following objectives and rationale for the Delisting Proposal:

   a. To provide an exit opportunity to the public shareholders of the company as the equity shares are not traded in CSE;

   b. Eliminate the on-going expenses of the Company in maintaining a listing on the Stock Exchange, including investor relations expenses associated with these continued listing which will cease once the delisting is effective; and

   c. the need to dedicate management time to comply with the requirements associated with the continued listings and the needs of the Public Shareholders will be reduced and can be refocused on the Company's business.

4. Pursuant to the receipt of the Delisting Proposal, the Board, took on record the Delisting Proposal and appointed Tausif & Associates ("**Company Secretary**") a Peer Reviewed Company Secretary under Regulation 10(2) of the Delisting Regulations, for the purposes of carrying out due diligence in terms of the Delisting Regulations.

5. Further, the Board, in its meeting held on Monday, March 17, 2025, after having discussed and considered various factors including the due diligence report submitted by the Company Secretary, certified that:

   (i) the Company is in compliance with the applicable provisions of securities laws;
   (ii) the acquirer and its related entities are in compliance with the applicable provisions of securities laws in terms of the report of the Company Secretary including compliance with sub-regulation (5) of regulation 4 of these regulations; and
   (iii) the Delisting Proposal is in the interest of the shareholders of the company.

   Thereafter, the Board approved the Delisting Proposal in terms of Regulation 10 of the Delisting Regulations subject to approval of the shareholders of the Company through a Postal Ballot in accordance with the Delisting Regulations and subject to any further approvals as required under applicable law including the Delisting Regulations and conditions as may be prescribed or imposed by any authority while granting any such approvals; and approved the draft of the postal ballot notice and the accompanying explanatory statement.

6. In terms of regulation 11 of the Delisting Regulations, the Delisting Proposal requires approval of the members of the Company by way of a special resolution passed through a Postal Ballot in accordance with the Companies Act, 2013 and the rules thereunder. In addition, as per Regulation 11(4) of the Delisting Regulations, the special resolution passed by the members of the Company shall be acted upon if the votes cast by the public shareholders in favor of the Delisting Proposal are at least two times the number of votes cast by public shareholders against it.

7. In the event that this special resolution is passed by the members as set out above, subject to receipt of in-principle approval of the Stock Exchange, and other applicable statutory approval as may be deemed necessary from time to time, followed by the dispatch of the letter of offer to all the Public Shareholders. Thereafter, the Delisting Proposal will be conducted in accordance with the Delisting Regulations.

8. The acquisition by the Acquirers of all Equity Shares held by the Public Shareholders shall be conditional upon the following: (i) approval of the shareholders of the Company by way of a special resolution through Postal Ballot in accordance with Regulation 11 of the Delisting Regulations and other applicable laws; (ii) the Acquirers/Company having obtained all the necessary regulatory and statutory approvals, including from the Stock Exchange, as may be required under applicable laws including the Delisting Regulations; and (iii) such other terms and conditions as may be set out in the letter of offer to be dispatched to Public Shareholders.

9. The board of directors of the Company recommends the special resolution and places it for consideration and the approval of the shareholders of the Company.

By order of the Board of Directors
Taranagar Investment Company Limited
TARANAGAR INVESTMENT CO. LTD.
Vikash Kandoi
Director.
Vikash Kandoi
Director
DIN: 00589438

Place: Kolkata
Date: March 25, 2025

NOTES AND INSTRUCTIONS

1. The Explanatory Statement pursuant to the provisions of Section 102 of the Companies Act read with Section 110 of the Companies Act, 2013 and other applicable legal provisions in respect of the Special Business specified above is annexed hereto.

2. In terms of Section 110 of the Companies Act, 2013, read with the Companies (Management and Administration) Rules, 2014, assent or dissent of the Members in respect of the Special Resolution contained in the Postal Ballot Notice is sought through Postal Ballot (e-voting).

3. The Board of Directors of the Company has appointed Tausif & Associates, Company Secretaries, as the Scrutinizer for conducting the Postal Ballot (e-voting) process in a fair and transparent manner.

4. The Notice is being sent to all the Members of the Company, whose name appear on the Register of Members on Friday, March 21, 2025 (hereinafter referred to as **"Cut-off Date")**. It is however, clarified that all the persons who are Members of the Company as on Friday, March 21, 2025. shall be entitled to vote in relation to the resolution specified in this Notice.

5. The voting rights of shareholders shall be reckoned on the paid-up value of shares registered in the names of the Members on cut-off date being Friday, March 21, 2025. Only those members whose names are recorded in the Register of Members of the Company as on Friday, March 21, 2025, will be entitled to cast their votes by e-voting. A person who is not a member as on the cut-off date should treat this notice for information purpose only.

6. Dispatch of the Notice shall be completed by Monday, March 31, 2025.

7. The Notice of Postal Ballot is being uploaded on the website of the Company and on the website of CDSL at www.evotingindia.com. A copy of this Notice may also available on the website of Stock Exchange at www.cse-india.com.

8. In accordance with the provisions of Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Section 108 and Section 110 of the Companies Act, 2013 read with Rule 20 and 22 of the Companies (Management and Administration) Rules, 2014 and the circulars issued by the Ministry of Corporate Affairs, the Company has extended e-voting facility for its Members to enable them to cast their votes electronically on the resolution set forth in this Notice. Members are informed that the communication of their assent or dissent can take place through the e-voting facility. The company has engaged the services of Central Depository Services (India) Limited as the agency to provide the remote e-voting facility.

9. The e-voting facility is available at the link www.evotingindia.com. Once vote on a resolution is cast by the member, he/she shall not be allowed to change it subsequently or cast the vote again. The Compliance Officer of the Company shall be responsible for addressing the grievances of members connected with e-voting for postal ballot. Please refer to the instructions for e-voting given along with this Notice for the process and manner in which e-voting can be carried out.

10. The period for voting through physical Ballot or remote e-voting starts from Wednesday, April 02, 2025 at 9.00 am IST and ends on Thursday, May 01, 2025 at 5.00 pm IST. During this period, Members of the Company holding the Equity Shares in physical or dematerialized form as on the Cut-Off date may cast their vote electronically.

11. The Scrutinizer will after conclusion of e-voting, unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and submit his report to the

Chairman of the Company and/or the Company Secretary duly authorized by him, shall declare/announce the result of the Postal Ballot on or before Saturday, May 03, 2025. The Scrutinizer's decision on the validity of votes cast through Postal Ballot will be final and binding. The results so declared along with the Scrutinizer's Report shall be placed on the Company's website as well as on the website of CDSL at www.evotingindia.com and shall also be communicated/forwarded to the Calcutta Stock Exchange Limited, the only Stock Exchange where the equity shares of the Company are listed.

12. The Resolution as set out in the Postal Ballot Notice, if passed by the requisite majority of the shareholders, shall be deemed to have been duly passed at a general meeting convened in that behalf and the same shall be considered having been passed on Thursday, May 01, 2025 i.e. the last date of e-voting, irrespective of the date of the submission of report by the scrutinizer.

13. Members may kindly note that the Company is committed towards Green Initiative, it is earnestly requested again in view of the circulars issued by Ministry of Corporate Affairs and other statutory provisions, that the Members who have yet not registered/updated their e-mail ids with the Company / RTA / Depository Participant registered with CDSL are requested to register the same in accordance with the process specified herein below at point no. 16(b).

14. All the relevant documents referred to in the Notice and accompanying Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 will be available for inspection via electronic mode by the shareholders of the Company until the last date for receipt of votes by e-voting. Members can inspect the same by writing an e-mail to the company. Any query in relation to the resolutions proposed to be passed by Postal Ballot may be addressed to the Company.

15. **INFORMATION AND OTHER INSTRUCTIONS RELATING TO E-VOTING ARE AS UNDER:**

(a) Voting through electronic mode/e voting:

i. The voting period begins at Wednesday, April 02, 2025 at 9.00 am IST and ends on Thursday, May 01, 2025 at 5.00 pm IST. During this period shareholders of the Company, holding shares, as on the cut-off date (record date) of **Friday, March 21, 2025** may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.

ii. Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

iii. In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to abovesaid SEBI Circular, Login method for e-Voting for Individual shareholders holding securities in Demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with **CDSL**	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/loginor visit www.cdslindia.comand click on Login icon and select New System Myeasi. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their **Depository Participants**	You can also login using the login credentials of your demat account through your Depository Participant registered with CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through CDSL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with **CDSL**	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022-23058738 and 22-23058542-43

iv. Login method for e-Voting for **shareholders other than individual shareholders holding in Demat form & physical shareholders.**

1) The shareholders should log on to the e-voting website www.evotingindia.com.
2) Click on "Shareholders" module.
3) Now enter your User ID
   a. For CDSL: 16 digits beneficiary ID,
   b. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
4) Next enter the Image Verification as displayed and Click on Login.
5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
6) If you are a first-time user follow the steps given below:

	For Shareholders holding shares in Demat Form other than individual and Physical Form
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) Shareholders holding shares in Demat Mode are requested to update their PAN with the Depository Participant registered with CDSL only.
Dividend Bank Details **OR** Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction (iv)(3)(b).

v. After entering these details appropriately, click on "SUBMIT" tab.

vi. Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

vii. For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.

viii. Click on the EVSN for the company to vote.

ix. On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.

x. Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.

xi. After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.

xii. Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.

xiii. You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.

xiv. If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.

xv. **Facility for Non – Individual Shareholders and Custodians –Remote Voting**

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the "Corporates" module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login should be mailed to helpdesk.evoting@cdslindia.comand on approval of the accounts they would be able to cast their vote.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non Individual shareholders are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer at the email address viz; Tausif & Associates < cstausif@gmail.com > and/or, if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

(b) Process for those shareholders whose email ids /mobile no. are not registered with the Company/RTA/CDSL:

i. It is clarified that for permanent submission of e-mail address, the shareholders are however requested to register their email address, in respect of electronic holdings with the CDSL depository through the concerned depository participants and in respect of physical holdings with the Company's Registrar and Share Transfer Agent, M/s. Maheshwari Datamatics Pvt Ltd. by following the due procedure.

ii. For Physical shareholders - please provide necessary details like Folio No., Name of shareholder, Mobile No., E-mail Id along with scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to Company. Members can also get their E-mail Ids registered with the Company's RTA M/s. Maheshwari Datamatics Pvt Ltd. by clicking the link: mdpldc@yahoo.com and follow the registration process as guided thereafter. Post successful registration of the email, the shareholder would get soft copy of the notice and the procedure for e-voting along with the User ID and Password to enable e-voting for this Postal Ballot. In case of any queries, shareholders may write to mdpldc@yahoo.com

iii. For Demat shareholders - Please update your email id & mobile no. with your respective Depository Participant (DP) **OR**

Please provide Demat account details (CDSL-16 digit beneficiary ID), Name, client master or copy of consolidated account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to Company.

iv. For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

If you have any queries or issues regarding e-Voting from the CDSL e-Voting System, you can write an email to Mr. Arghya Majumdar at arghyam@cdslindia.com or Mr. Moloy Biswas at molyb@cdslindia.com or contact at 9830082291 and 9073980266.

TARANAGAR INVESTMENT COMPANY LIMITED
Regd Office: 4, Synagogue Street, Kolkata – 700001
CIN: L67120WB1972PLC028239

Phone no: 033 2210 4395
E-mail: s.mishra@rtfpl.net

Date: 17/03/2025

To
The Secretary
The Calcutta Stock Exchange Limited
7, Lyons Range
Kolkata-700001

Dear Sir/Madam

Sub:- Outcome of the Board Meeting held on 17th March, 2025

In terms of Regulation of the Securities and Exchange Board of India (Listing Obligation and Disclosure Requirements) Regulations, 2021, please note that the Board of Directors of the Company at their Meeting held on Monday, the 17th March, 2025 at the Registered Office of the Company, has *inter-alia* transacted the following businesses-

i) The Board considered and taken on record the Due Diligence Report of M/s. Tausif and Associates. (Practicing Company Secretaries) having Unique Identification Number S2017WB479500 pursuant to SEBI (Delisting of Equity Shares) Regulations, 2021.

ii) The Board approved the Draft of the Notice of the Postal Ballot to be send to all the Shareholders of the Company.

iii) The Board has considered the appointment of M/s. Tausif and Associates. (Practicing Company Secretaries) as the Scrutinizer for the purpose of conducting Postal Ballot and E-voting process in a fair and transparent manner.

iv) The Board has considered the appointment of Mr. Vikash Kandoi (DIN: 00589438) Director as the compliance officer for the purpose of Delisting of Equity Shares from CSE.

v) The Board considered & approved the Draft Copy of the Advertisement.

vi) The Board considered & approved the Calendar of Events.

You are kindly requested to please take on record the above said information for your reference and further needful.

Thanking You,

Yours faithfully
For Taranagar Investment Company Limited
TARANAGAR INVESTMENT CO. LTD.

Director.

Prakash Kandoi
Director
DIN: 00589409

TARANAGAR INVESTMENT COMPANY LIMITED
Regd Office: 4, Synagogue Street, Kolkata – 700001
CIN: L67120WB1972PLC028239

Phone no: 033 2210 4395
E-mail: s.mishra@rtfpl.net

NOTICE OF BOARD MEETING

Date: 11/03/2025

To
The Calcutta Stock Exchange Limited,
7, Lyons Range,
Kolkata- 700 001

Dear Sir,

This is to inform you that a meeting of the Board of Directors of the Company named **M/s. Taranagar Investment Company Limited** will be held on Monday, 17th day of March, 2025 at 11:00 am at the Registered Office of the Company at 4, Synagogue Street, Kolkata - 700001, West Bengal, India, interalia, to consider the following agendas:

1. To consider and take on record the Due Diligence Report issued by the peer reviewed Company Secretary pursuant to Regulation 10 of the SEBI (Delisting of Equity Shares) Regulations, 2021.
2. Approval of Draft of the Notice of the Postal Ballot to be send to all the shareholders of the Company;
3. Appointment of the Scrutinizer for the purpose of conducting Postal Ballot process in a fair and transparent manner;
4. Appointment of the Compliance Officer;
5. Approval of the Draft Copy of the Advertisement; and
6. Approval of Calendar of Events.

This is for your kind reference.

Thanking you,

Yours faithfully,
For Taranagar Investment Company Limited
TARANAGAR INVESTMENT CO. LTD.
Director.

Prakash Kandoi
Director
DIN: 00589409

TARANAGAR INVESTMENT COMPANY LIMITED
Regd Office: 4, Synagogue Street, Kolkata – 700001
CIN: L67120WB1972PLC028239

Phone no: 033 2210 4395
E-mail: s.mishra@rtfpl.net

Date: 07/03/2025

To,
The Secretary,
The Calcutta Stock Exchange Limited,
7, Lyons Range, Dalhousie,
Kolkata, PIN – 700 001,
West Bengal, India

Dear Sir/ Madam,

Subject: Outcome of Board Meeting dated March 07, 2025

We would like to inform you that pursuant to SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2021, the Company in its Board Meeting held on Friday, March 07, 2025 discussed and approved following agendas and hence the same is intimated to your good offices:

1. The Company had received the Initial Public Announcement dated March 03, 2025 issued by LSI Financial Services Private Limited - SEBI Registered Category 1 Merchant Banker, on behalf of Promoter & Promoter Group expressing its intention to voluntarily delist the Company's Equity Shares from the Calcutta Stock Exchange Limited by offering to acquire Equity Shares of the Company held by the public shareholders in accordance with the Securities and Exchange Board of India (Delisting of Equity Shares) (Amendment) Regulations 2021 (the "Delisting Regulations").

2. The Board has, in accordance with the Delisting Regulations, taken the said Initial Public Announcement on record.

3. The Board further noted that as per Delisting Regulations, the proposal for delisting is required to be approved by the Board of Directors of the Company only after obtaining Due Diligence certificate from the Peer Review Company Secretary appointed for the said purposes.

4. The Board therefore has appointed M/s. Tausif and Associates. (Practicing Company Secretaries) having Unique Identification Number S2017WB479500 a Peer Review Company Secretary for carrying out due diligence as required under the Delisting Regulations and for other incidental activities.

Yours Faithfully

For Taranagar Investment Company Limited
TARANAGAR INVESTMENT CO. LTD.
Director

Prakash Kandoi
Director
DIN: 00589409

TARANAGAR INVESTMENT COMPANY LIMITED
Regd Office: 4, Synagogue Street, Kolkata – 700001
CIN: L67120WB1972PLC028239
Phone no: 033 2210 4395
E-mail: s.mishra@rtfpl.net

NOTICE OF BOARD MEETING

Date: 03.03.2025

To,
The Calcutta Stock Exchange Limited,
7, Lyons Range,
Kolkata- 700 001

Dear Sir,

This is to inform you that a meeting of the Board of Directors of the Company will be held on Friday, 07th March, 2025 at 11:00 am, at the Registered Office of the Company at 4, Synagogue Street, Kolkata - 700001, West Bengal, India, interalia, to consider the following agenda:

- Taking on Record the IPA received
- Considering Appointment of Peer reviewed Company Secretary for Due Diligence pursuant to the Delisting Proposal of the Promoters of the Company. As per SEBI (Delisting of Equity Shares) Regulations 2021, read along with subsequent amendments thereto.

This is for your kind reference.

Thanking you,

Yours faithfully,
For, Taranagar Investment Company Limited
TARANAGAR INVESTMENT CO. LTD.
Director.

Prakash Kandoi
Director
DIN: 00589409